

TITLE: ECSS Business Plan 2026/27

Committee: Operational Services Committee

Date: 23 March 2026

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Report number: AA157

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1.0 Issue

1.1. To consider the ECSS Business Plan 2026/27.

2.0 Recommendations

2.1. Members are requested to approve the ECSS Business Plan 2026/27 as set out in Appendix 1.

3.0 Background/Options

3.1. In accordance with the Shareholder Agreement ECSS is required to produce an annual business plan for approval by the Operational Services Committee (the Shareholder Committee). On 5 March 2026 ECSS Board approved the Business Plan 2026/27.

4.0 Arguments/Conclusions

4.1. Operational Services Committee, as the Shareholder Committee, is requested to approve the ECSS Business Plan 2026/27.

5.0 Additional Implications Assessment

5.1

Financial Implications No	Legal Implications No	Human Resources (HR) Implications No
Equality Impact Assessment (EIA) Not required	Carbon Impact Assessment (CIA) Not required	Data Protection Impact Assessment (DPIA) Not required

6.0 Appendices

Appendix 1- ECSS Business Plan 2026/27.

7.0 Background documents

None