FINANCE & ASSETS COMMITTEE FORWARD PLAN

LEAD OFFICER: Sally Bonnett, Director Community

Democratic Services and Elections Manager & Deputy Monitoring Officer: Jane Webb

Chair's Announcements Service Delivery Plans – 6-Month Performance Update Pathway to Net Zero Climate Change and Natural Environment Manager Write-Off of Unrecoverable Debt (if any) Director Finance and S151 Officer Open Spaces & Facilities Manager Finance Report Director Finance and S151 Officer Director Community Director Finance and S151 Officer Director Community Director Community Director Finance Manager Director Community Director Finance Manager Director Finance and S151 Officer Director Finance and S151	Thurs 27 November 2025	4:30pm		
Pathway to Net Zero Climate Change and Natural Environment Manager Write-Off of Unrecoverable Debt (if any) Director Finance and S151 Officer Open Spaces & Facilities Manager Director Finance and S151 Officer Open Spaces & Facilities Manager Annual Infrastructure Funding Statement Director Community Neighbourhood Plan Funding Strategic Planning & Development Management Manager Actions Taken by the Chief Executive on the grounds of Urgency (if any) Forward Agenda Plan EXEMPT – ECTC Management Accounts ECTC Finance Manager Thurs 29 January 2026 4:30pm Chair's Announcements Write-Off of Unrecoverable Debt (if any) Director Finance and S151 Officer Assets Update Open Spaces & Facilities Manager Director Finance and S151 Officer Open Spaces & Facilities Manager Director Finance and S151 Officer NERC Act s40A Biodiversity Report Climate Change and Natural Environment Manager DSO EXEMPT – Appointments, Transfers, Resignations Thurs 26 March 2026 4:30pm Chair's Announcements Chair Service Delivery Plans 2026/27 Open Spaces & Facilities Manager Assets Management Plan 2026/27 Open Spaces & Facilities Manager Assets Management Plan 2026/27 Open Spaces & Facilities Manager	Chair's Announcements	•		
Pathway to Net Zero Climate Change and Natural Environment Manager Write-Off of Unrecoverable Debt (if any) Director Finance and S151 Officer Open Spaces & Facilities Manager Director Finance and S151 Officer Open Spaces & Facilities Manager Annual Infrastructure Funding Statement Director Community Neighbourhood Plan Funding Strategic Planning & Development Management Manager Actions Taken by the Chief Executive on the grounds of Urgency (if any) Forward Agenda Plan EXEMPT – ECTC Management Accounts ECTC Finance Manager Thurs 29 January 2026 4:30pm Chair's Announcements Write-Off of Unrecoverable Debt (if any) Director Finance and S151 Officer Assets Update Open Spaces & Facilities Manager Director Finance and S151 Officer Open Spaces & Facilities Manager Director Finance and S151 Officer NERC Act s40A Biodiversity Report Climate Change and Natural Environment Manager DSO EXEMPT – Appointments, Transfers, Resignations Thurs 26 March 2026 4:30pm Chair's Announcements Chair Service Delivery Plans 2026/27 Open Spaces & Facilities Manager Assets Management Plan 2026/27 Open Spaces & Facilities Manager Assets Management Plan 2026/27 Open Spaces & Facilities Manager	Service Delivery Plans – 6-Month Performance Update			
Littleport Assets Open Spaces & Facilities Manager Finance Report Director Finance and S151 Officer Oz Budget Monitoring Director Finance and S151 Officer Assets Update Open Spaces & Facilities Manager Annual Infrastructure Funding Statement Director Community Neighbourhood Plan Funding Strategic Planning & Development Management Manager Actions Taken by the Chief Executive on the grounds of Urgency (if any) Forward Agenda Plan DSO EXEMPT - ECTC Management Accounts ECTC Finance Manager Thurs 29 January 2026 Chair's Announcements Chair Write-Off of Unrecoverable Debt (if any) Director Finance and S151 Officer Assets Update Open Spaces & Facilities Manager Director Finance and S151 Officer Climate Change and Natural Environment Manager DISO Director Finance and S151 Officer DIRECTOR Finance Announcement S151 Officer DIRECTOR Finance Announcement S151 Officer DIRECTOR Finance Announceme	Pathway to Net Zero			
Finance Report Director Finance and S151 Officer Open Spaces & Facilities Manager Director Community Neighbourhood Plan Funding Strategic Planning & Development Management Manager Actions Taken by the Chief Executive on the grounds of Urgency (if any) Forward Agenda Plan DSO EXEMPT – ECTC Management Accounts ECTC Finance Manager Thurs 29 January 2026 Chair Assets Update Director Finance and S151 Officer DIRECTOR Finan	Write-Off of Unrecoverable Debt (if any)	Director Finance and S151 Officer		
Director Finance and S151 Officer Treasury Management Update Assets Update Open Spaces & Facilities Manager Director Community Neighbourhood Plan Funding Neighbourhood Plan Funding Actions Taken by the Chief Executive on the grounds of Urgency (if any) Director Community Strategic Planning & Development Management Manager Actions Taken by the Chief Executive on the grounds of Urgency (if any) DSO EXEMPT – ECTC Management Accounts ECTC Finance Manager Thurs 29 January 2026 Chair's Announcements Write-Off of Unrecoverable Debt (if any) Director Finance and S151 Officer Assets Update Open Spaces & Facilities Manager Director Finance and S151 Officer Director Finance and S151 Officer Director Finance and S151 Officer Climate Change and Natural Environment Manager Director Finance and S151 Officer Climate Change and Natural Environment Manager DSO Urgency (if any) Forward Agenda Plan DSO EXEMPT – Appointments, Transfers, Resignations Thurs 26 March 2026 Chair's Announcements Chair DSO EXEMPT – Appointments, Transfers, Resignations Thurs 26 March 2026 Chair's Announcements Chair Service Delivery Plans 2026/27 Write-Off of Unrecoverable Debt (if any) Director Finance and S151 Officer DSO Director Finance and S151 Officer Climate Change and Natural Environment Manager DSO EXEMPT – Appointments, Transfers, Resignations HR Manager Thurs 26 March 2026 Chair's Announcements Chair Service Delivery Plans 2026/27 Write-Off of Unrecoverable Debt (if any) Director Finance and S151 Officer Open Spaces & Facilities Manager Open Spaces & Facilities Manager	Littleport Assets	Open Spaces & Facilities Manager		
Treasury Management Update Director Finance and S151 Officer Assets Update Open Spaces & Facilities Manager Annual Infrastructure Funding Statement Director Community Neighbourhood Plan Funding Strategic Planning & Development Management Manager Actions Taken by the Chief Executive on the grounds of Urgency (if any) Forward Agenda Plan DSO EXEMPT – ECTC Management Accounts ECTC Finance Manager Thurs 29 January 2026 4:30pm Chair's Announcements Chair Write-Off of Unrecoverable Debt (if any) Director Finance and S151 Officer Open Spaces & Facilities Manager Director Finance and S151 Officer Climate Change and Natural Environment Manager DSO Urgency (if any) DSO	Finance Report	Director Finance and S151 Officer		
Assets Update Annual Infrastructure Funding Statement Director Community Neighbourhood Plan Funding Strategic Planning & Development Management Manager Actions Taken by the Chief Executive on the grounds of Urgency (if any) Forward Agenda Plan EXEMPT – ECTC Management Accounts ECTC Finance Manager Thurs 29 January 2026 Chair's Announcements Chair Myrite-Off of Unrecoverable Debt (if any) Director Finance and S151 Officer Open Spaces & Facilities Manager Director Finance and S151 Officer Climate Change and Natural Environment Manager DSO Urgency (if any) DSO EXEMPT – Appointments, Transfers, Resignations Thurs 26 March 2026 Thurs 26 March 2026 Write-Off of Unrecoverable Debt (if any) Director Finance and S151 Officer DSO Chair's Announcements Chair Sannouncements Chair Sannouncements Chair Service Delivery Plans 2026/27 Write-Off of Unrecoverable Debt (if any) Director Finance and S151 Officer DSO Director Finance and S151 Officer DSO	Q2 Budget Monitoring	Director Finance and S151 Officer		
Annual Infrastructure Funding Statement Neighbourhood Plan Funding Actions Taken by the Chief Executive on the grounds of Urgency (if any) Forward Agenda Plan EXEMPT – ECTC Management Accounts Thurs 29 January 2026 Chair's Announcements Write-Off of Unrecoverable Debt (if any) Also Budget Monitoring Revenue Budget 2026/27 Actions Taken by the Chief Executive on the grounds of Urgency (if any) Director Finance and S151 Officer Climate Change and Natural Environment Manager DSO Urgency (if any) Director Finance and S151 Officer DSO Urgency (if any) DSO Urgency (if any) DSO Urgency (if any) DSO Urgency (if any) DSO EXEMPT – Appointments, Transfers, Resignations Thurs 26 March 2026 Chair's Announcements Chair Service Delivery Plans 2026/27 Write-Off of Unrecoverable Debt (if any) Director Finance and S151 Officer DSO Urgency (if any) DSO EXEMPT – Appointments, Transfers, Resignations DSO Chair's Announcements Chair Service Delivery Plans 2026/27 Service Leads Write-Off of Unrecoverable Debt (if any) Director Finance and S151 Officer Open Spaces & Facilities Manager Assets Update Open Spaces & Facilities Manager	Treasury Management Update	Director Finance and S151 Officer		
Neighbourhood Plan Funding Actions Taken by the Chief Executive on the grounds of Urgency (if any) Forward Agenda Plan EXEMPT – ECTC Management Accounts Thurs 29 January 2026 Chair's Announcements Write-Off of Unrecoverable Debt (if any) Als Als Q3 Budget Monitoring Revenue Budget 2026/27 Actions Taken by the Chief Executive on the grounds of Urgency (if any) Forward Agenda Plan DSO EXEMPT – Appointments, Transfers, Resignations Thurs 29 January 2026 4:30pm Chair's Announcements Chair Director Finance and S151 Officer Als Q3 Budget Monitoring Director Finance and S151 Officer Director Finance and S151 Officer Climate Change and Natural Environment Manager DSO EXEMPT – Appointments, Transfers, Resignations Thurs 26 March 2026 Chair's Announcements Service Delivery Plans 2026/27 Write-Off of Unrecoverable Debt (if any) Director Finance and S151 Officer DSO EXEMPT – Spointments, Transfers, Resignations Thurs 26 March 2026 Chair's Announcements Service Delivery Plans 2026/27 Write-Off of Unrecoverable Debt (if any) Director Finance and S151 Officer Open Spaces & Facilities Manager Assets Update Open Spaces & Facilities Manager	Assets Update	Open Spaces & Facilities Manager		
Actions Taken by the Chief Executive on the grounds of Urgency (if any) Forward Agenda Plan EXEMPT – ECTC Management Accounts Thurs 29 January 2026 Chair's Announcements Write-Off of Unrecoverable Debt (if any) Assets Update Q26/27 Annual Treasury Management Strategy MRP & Director Finance and S151 Officer Q3 Budget Monitoring Director Finance and S151 Officer Climate Change and Natural Environment Manager DISO EXEMPT – Appointments, Transfers, Resignations Thurs 26 March 2026 Chair's Announcements Chair Service Delivery Plans 2026/27 Write-Off of Unrecoverable Debt (if any) Director Finance and S151 Officer Climate Change and Natural Environment Manager DSO EXEMPT – Appointments, Transfers, Resignations HR Manager Thurs 26 March 2026 Chair's Announcements Chair Service Delivery Plans 2026/27 Write-Off of Unrecoverable Debt (if any) Director Finance and S151 Officer Open Spaces & Facilities Manager Assets Update Open Spaces & Facilities Manager	Annual Infrastructure Funding Statement			
Urgency (if any) Forward Agenda Plan EXEMPT – ECTC Management Accounts ECTC Finance Manager Thurs 29 January 2026 Chair's Announcements Chair Write-Off of Unrecoverable Debt (if any) Director Finance and S151 Officer Assets Update Open Spaces & Facilities Manager Director Finance and S151 Officer AlS AlS Q3 Budget Monitoring Revenue Budget 2026/27 Director Finance and S151 Officer NERC Act s40A Biodiversity Report Actions Taken by the Chief Executive on the grounds of Urgency (if any) Forward Agenda Plan EXEMPT – Appointments, Transfers, Resignations Thurs 26 March 2026 Chair's Announcements Chair Service Delivery Plans 2026/27 Write-Off of Unrecoverable Debt (if any) Director Finance and S151 Officer Climate Change and Natural Environment Manager DSO EXEMPT – Appointments, Transfers, Resignations HR Manager Thurs 26 March 2026 Chair's Announcements Chair Service Delivery Plans 2026/27 Write-Off of Unrecoverable Debt (if any) Director Finance and S151 Officer Assets Update Open Spaces & Facilities Manager Assets Management Plan 2026/27 Open Spaces & Facilities Manager	Neighbourhood Plan Funding	Strategic Planning & Development Management		
EXEMPT – ECTC Management Accounts Thurs 29 January 2026 Chair's Announcements Write-Off of Unrecoverable Debt (if any) Assets Update 2026/27 Annual Treasury Management Strategy MRP & Director Finance and S151 Officer Als Q3 Budget Monitoring Director Finance and S151 Officer Climate Change and Natural Environment Manager DSO DSO EXEMPT – Appointments, Transfers, Resignations Thurs 26 March 2026 Chair's Announcements Chair Service Delivery Plans 2026/27 Write-Off of Unrecoverable Debt (if any) Assets Update Assets Management Plan 2026/27 Open Spaces & Facilities Manager Assets Management Plan 2026/27 Open Spaces & Facilities Manager	Actions Taken by the Chief Executive on the grounds of Urgency (if any)	DSO		
Thurs 29 January 2026 Chair's Announcements Write-Off of Unrecoverable Debt (if any) Assets Update 2026/27 Annual Treasury Management Strategy MRP & AlS Q3 Budget Monitoring Revenue Budget 2026/27 NERC Act s40A Biodiversity Report Actions Taken by the Chief Executive on the grounds of Urgency (if any) Forward Agenda Plan EXEMPT – Appointments, Transfers, Resignations Thurs 26 March 2026 Thurs 2026/27 Write-Off of Unrecoverable Debt (if any) Director Finance and S151 Officer Climate Change and Natural Environment Manager DSO Write-Off of Unrecoverable Debt (if any) Director Finance and S151 Officer Climate Change and Natural Environment Manager DSO Write-Off of Unrecoverable Debt (if any) Director Finance and S151 Officer 4:30pm Chair's Announcements Chair Service Leads Write-Off of Unrecoverable Debt (if any) Director Finance and S151 Officer Open Spaces & Facilities Manager Assets Management Plan 2026/27 Open Spaces & Facilities Manager	Forward Agenda Plan	DSO		
Chair's Announcements Chair Write-Off of Unrecoverable Debt (if any) Assets Update 2026/27 Annual Treasury Management Strategy MRP & Director Finance and S151 Officer Als Q3 Budget Monitoring Climate Change and S151 Officer Director Finance and S151 Officer Director Finance and S151 Officer Revenue Budget 2026/27 Director Finance and S151 Officer Climate Change and Natural Environment Manager DSO EXEMPT – Appointments, Transfers, Resignations Thurs 26 March 2026 Chair's Announcements Chair Service Delivery Plans 2026/27 Assets Update Assets Update Assets Management Plan 2026/27 Open Spaces & Facilities Manager Open Spaces & Facilities Manager Open Spaces & Facilities Manager	EXEMPT – ECTC Management Accounts	ECTC Finance Manager		
Write-Off of Unrecoverable Debt (if any) Assets Update Open Spaces & Facilities Manager Director Finance and S151 Officer Climate Change and Natural Environment Manager Actions Taken by the Chief Executive on the grounds of Urgency (if any) DSO EXEMPT – Appointments, Transfers, Resignations Thurs 26 March 2026 Chair's Announcements Chair Service Delivery Plans 2026/27 Write-Off of Unrecoverable Debt (if any) Director Finance and S151 Officer DSO ### Manager ### Manager Chair Dervice Leads Director Finance and S151 Officer Director Finance and S151 Of	Thurs 29 January 2026	4:30pm		
Assets Update 2026/27 Annual Treasury Management Strategy MRP & Director Finance and S151 Officer AlS Q3 Budget Monitoring C3 Budget Monitoring C4 Budget 2026/27 Director Finance and S151 Officer C5 Director Finance and S151 Officer Director Finance and S151 Officer C6 Director Finance and S151 Officer C7 Director Finance and S151 Officer C8 Director Finance and S151 Officer C8 Director Finance and S151 Officer C8 Director Finance and S151 Officer C9 Director Finance and S151 Officer D8 DIPOLITY OF COMMENT O	Chair's Announcements	Chair		
Director Finance and S151 Officer Climate Change and Natural Environment Manager DSO DSO EXEMPT – Appointments, Transfers, Resignations Thurs 26 March 2026 Chair's Announcements Chair Service Delivery Plans 2026/27 Write-Off of Unrecoverable Debt (if any) Director Finance and S151 Officer Service Leads University Plans 2026/27 Director Finance and S151 Officer Open Spaces & Facilities Manager Open Spaces & Facilities Manager	Write-Off of Unrecoverable Debt (if any)	Director Finance and S151 Officer		
AIS Q3 Budget Monitoring Director Finance and S151 Officer Revenue Budget 2026/27 Director Finance and S151 Officer Climate Change and Natural Environment Manager Actions Taken by the Chief Executive on the grounds of Urgency (if any) Forward Agenda Plan EXEMPT – Appointments, Transfers, Resignations Thurs 26 March 2026 Chair's Announcements Chair Service Delivery Plans 2026/27 Write-Off of Unrecoverable Debt (if any) Assets Update Assets Management Plan 2026/27 Director Finance and S151 Officer Open Spaces & Facilities Manager Open Spaces & Facilities Manager	Assets Update	Open Spaces & Facilities Manager		
Revenue Budget 2026/27 NERC Act s40A Biodiversity Report Actions Taken by the Chief Executive on the grounds of Urgency (if any) Forward Agenda Plan EXEMPT – Appointments, Transfers, Resignations Thurs 26 March 2026 Chair's Announcements Service Delivery Plans 2026/27 Write-Off of Unrecoverable Debt (if any) Assets Update Assets Management Plan 2026/27 Director Finance and S151 Officer Climate Change and Natural Environment Manager DSO ### DSO ### Manager ### DSO ### ### ### ### ### ### ### ### ### #	2026/27 Annual Treasury Management Strategy MRP & AIS	Director Finance and S151 Officer		
NERC Act s40A Biodiversity Report Actions Taken by the Chief Executive on the grounds of Urgency (if any) Forward Agenda Plan EXEMPT – Appointments, Transfers, Resignations Thurs 26 March 2026 Chair's Announcements Chair Service Delivery Plans 2026/27 Write-Off of Unrecoverable Debt (if any) Assets Update Assets Management Plan 2026/27 Climate Change and Natural Environment Manager DSO HR Manager 4:30pm Chair Service Leads Director Finance and S151 Officer Open Spaces & Facilities Manager Open Spaces & Facilities Manager	Q3 Budget Monitoring	Director Finance and S151 Officer		
Actions Taken by the Chief Executive on the grounds of Urgency (if any) Forward Agenda Plan EXEMPT – Appointments, Transfers, Resignations Thurs 26 March 2026 Chair's Announcements Chair Service Delivery Plans 2026/27 Write-Off of Unrecoverable Debt (if any) Assets Update Assets Management Plan 2026/27 DSO EXEMPT – Appointments, Transfers, Resignations HR Manager 4:30pm Chair Service Leads Director Finance and S151 Officer Open Spaces & Facilities Manager Open Spaces & Facilities Manager	Revenue Budget 2026/27	Director Finance and S151 Officer		
Actions Taken by the Chief Executive on the grounds of Urgency (if any) Forward Agenda Plan EXEMPT – Appointments, Transfers, Resignations Thurs 26 March 2026 Chair's Announcements Chair Service Delivery Plans 2026/27 Write-Off of Unrecoverable Debt (if any) Assets Update Assets Management Plan 2026/27 DSO EXEMPT – Appointments, Transfers, Resignations HR Manager 4:30pm Chair Service Leads Director Finance and S151 Officer Open Spaces & Facilities Manager Open Spaces & Facilities Manager	NERC Act s40A Biodiversity Report	Climate Change and Natural Environment Manager		
Forward Agenda Plan EXEMPT – Appointments, Transfers, Resignations HR Manager Thurs 26 March 2026 Chair's Announcements Chair Service Delivery Plans 2026/27 Write-Off of Unrecoverable Debt (if any) Assets Update Assets Management Plan 2026/27 DSO DSO HR Manager 4:30pm Chair Service Leads Director Finance and S151 Officer Open Spaces & Facilities Manager Open Spaces & Facilities Manager	Actions Taken by the Chief Executive on the grounds of Urgency (if any)			
EXEMPT – Appointments, Transfers, Resignations Thurs 26 March 2026 Chair's Announcements Service Delivery Plans 2026/27 Write-Off of Unrecoverable Debt (if any) Assets Update Assets Management Plan 2026/27 DIRECTOR Spaces & Facilities Manager Open Spaces & Facilities Manager Open Spaces & Facilities Manager		DSO		
Chair's Announcements Service Delivery Plans 2026/27 Write-Off of Unrecoverable Debt (if any) Assets Update Assets Management Plan 2026/27 Chair Service Leads Director Finance and S151 Officer Open Spaces & Facilities Manager Open Spaces & Facilities Manager	EXEMPT – Appointments, Transfers, Resignations	HR Manager		
Service Delivery Plans 2026/27 Write-Off of Unrecoverable Debt (if any) Assets Update Assets Management Plan 2026/27 Director Finance and S151 Officer Open Spaces & Facilities Manager Open Spaces & Facilities Manager	Thurs 26 March 2026	4:30pm		
Write-Off of Unrecoverable Debt (if any) Assets Update Open Spaces & Facilities Manager Assets Management Plan 2026/27 Open Spaces & Facilities Manager	Chair's Announcements	Chair		
Assets Update Open Spaces & Facilities Manager Assets Management Plan 2026/27 Open Spaces & Facilities Manager	Service Delivery Plans 2026/27	Service Leads		
Assets Management Plan 2026/27 Open Spaces & Facilities Manager	Write-Off of Unrecoverable Debt (if any)	Director Finance and S151 Officer		
	Assets Update	Open Spaces & Facilities Manager		
Annual Review RIPA Policies Director Legal	Assets Management Plan 2026/27	Open Spaces & Facilities Manager		
	Annual Review RIPA Policies	Director Legal		
ECTC Annual Business Plan 2026/27 ECTC Finance Manager	ECTC Annual Business Plan 2026/27			
	ECTC Management Accounts			
Actions Taken by the Chief Executive on the grounds of DSO	Actions Taken by the Chief Executive on the grounds of Urgency (if any)	Š		
Forward Agenda Plan DSO		DSO		

Notes:

- 1. Agenda items which are likely to be "urgent" and therefore not subject to call-in are marked *
- 2. Agenda items in italics are provisional items / possible items for future meetings.