

Appendix 1 – Corporate Risk Management Report – July 2024

Background

1. Risk management is a key element of East Cambridgeshire District Council’s Code of Governance.
2. The Audit Committee is responsible for overseeing the Council’s Corporate Risk Register. Six monthly updates on the Corporate Risk Register are presented to the Audit Committee.

Corporate risk register updates

3. The Corporate Risk Register has been updated and is attached at **Appendix 2**.
4. The register includes scores for **inherent** risks (before any mitigating controls are considered) and **residual** risk (after taking account of key controls, which are listed). Any planned actions to further mitigate risks are also shown.
5. Also included is a column capturing sources of assurance.
6. The risk scoring and rating is illustrated in the scoring matrix, which is also used to highlight the significance of the residual risks in a “heat map”, which accompanies the Corporate Risk Register.
7. The Corporate Risk Register is reported to the Committee twice per year. Changes to the risk register, and relevant updates, are reported to the Committee for awareness. Current developments are detailed below:

Risk	Description
A6 East Cambridgeshire Street Scene (ECSS) Ltd fails to deliver upon its Business Plan	Reduction in residual risk from 12 (likelihood 4 and impact 3) to 6 (likelihood 2 and impact 3). This was on the basis of the greater clarity now gained on legislative changes; the approved fleet purchases; and the general stabilising of the service.
A8 In ability to deliver the Construction of the Bereavement Centre at Mepal in the existing Budget envelope	NEW RISK ENTRY Added to reflect the risks associated with the project.

Risk	Description
<p>B2</p> <p>Failure to achieve expected levels of development and planning gain</p>	<p>Increase in inherent risk from 12 (likelihood 3 and impact 4) to 16 (likelihood 4 and impact 4). This reflects the national and local trend for reduced planning applications.</p>
<p>C7</p> <p>Climate Change, specifically the failure of the Council to adapt to the changing needs as a consequence of climate change and achieve its goal to be Carbon net zero by 2036.</p>	<p>NEW RISK ENTRY</p> <p>To reflect the risks associated with delivery of the carbon net zero targets, a Council priority.</p>

Corporate residual risk heat map

8. An updated risk heat map is included at **Appendix 3** which shows the residual risk level for each of the risks. This gives a quick view of where each risk sits in relation to the Council's risk appetite, i.e. any risks with a residual score greater than 15 require formal monitoring.

Conclusion

9. Risk management processes follow good practice and are considered proportionate. These are documented in a Risk Management Policy, with a supporting framework.
10. The Risk Management Group continue to review the Risk Register on a quarterly basis to ensure all risks are recognised and up to date.
11. The Council's Corporate Risk Register shows each risk and details the owner and the key controls, both in place or planned, designed to minimise any impact on the Council and its provision of services to stakeholders.
12. The Risk Management Policy requires managers to keep all risks under review, and the Corporate Risk Register has been updated accordingly.