



EAST CAMBRIDGESHIRE DISTRICT COUNCIL

APPROVED BUDGET

2015/2016

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INTRODUCTION

This document sets out the 2015/16 budget for East Cambridgeshire District Council which was approved by Full Council on 26th February 2015.

For 2015/16, East Cambridgeshire has set it's Band D Council Tax for District purposes at £142.14 or about £2.73 per week. This is the same as last year.

Of course, this £142.14 is not the whole council tax - it is just the part raised by this Council. The average band D council tax of £1,590.68 is made up of precepts from:

The County Council	£1,144.26
The Police and Crime Commissioner	£181.35
The District Council	£142.14
The Fire and Rescue Authority	£64.26
Parish average	<u>£58.67</u>
Average Band D	<u>£1,590.68</u>

(Individual parish councils figures range between £1.62 and £127.26)

Of these different charges, only the £142.14 is set by East Cambs District Council; for the rest we are merely the collecting agency.

To place these amounts in context, these are the amounts and increases over the last few years:

Body	2012/13	2013/14	2014/15	2015/16
Cambridgeshire County Council	£1,078.65	1.99% £1,100.07	1.99% £1,121.94	1.99% £1,144.26
Cambridgeshire Fire Authority	£59.31	8.35% £64.26	0.00% £64.26	0.00% £64.26
East Cambridgeshire DC	£139.35	2.00% £142.14	0.00% £142.14	0.00% £142.14
Office of the Police and Crime Commissioner	£174.51	1.96% £177.93	1.92% £181.35	0.00% £181.35

INTRODUCTION

The summary of East Cambridgeshire District Council's revenue budget for 2015/16 is shown below.

Services	2015/16		
	Gross Expend. £000	Gross Income £000	Net Expend. £000
Planning	2,086	837	1,249
Economic Development	506	286	220
Recreation & Tourism	1,357	212	1,145
Environmental Health	1,676	377	1,299
Refuse Collection & Disposal	2,854	222	2,632
Housing	22,348	21,015	1,333
Corporate & Democratic	1,955	10	1,945
Drainage Board Levies	471	0	471
All other services	1,900	1,072	828
Net Expenditure on services	35,153	24,031	11,122
Interest Received	0	101	(101)
Contribution to/(from) Reserves	0	346	(346)
NNDR net amount		2,657	(2,657)
Government Grants	0	4,001	(4,001)
ECDC Budget Requirement	35,153	31,136	4,017

During 2015/16 we will need to continually monitor the Council's financial position both in - year and also across the longer term so that any future pressures on the Council's budget can be identified at the earliest opportunity and a programme of corrective measures be put in place. Where possible, the Council will continue to seek further efficiency savings, with the aim of continuing to provide quality services but at a lower cost.

Linda Grinnell

Financial Services Manager

March 2015

COUNCIL TAX LEVIES

The council tax levies for 2015/2016 are as follows:

		County Council	Police & Crime	Fire Authority	District Council	Total	Parishes (average)	Total (average)
	9ths	£ p	£ p	£ p	£ p	£ p	£ p	£ p
Band								
A-dbr	5	635.70	100.75	35.70	78.97	851.12	32.59	883.71
A	6	762.84	120.90	42.84	94.76	1,021.34	39.11	1,060.45
B	7	889.98	141.05	49.98	110.55	1,191.56	45.63	1,237.19
C	8	1,017.12	161.20	57.12	126.35	1,361.79	52.15	1,413.94
D	9	1,144.26	181.35	64.26	142.14	1,532.01	58.67	1,590.68
E	11	1,398.54	221.65	78.54	173.73	1,872.46	71.71	1,944.17
F	13	1,652.82	261.95	92.82	205.31	2,212.90	84.75	2,297.65
G	15	1,907.10	302.25	107.10	236.90	2,553.35	97.78	2,651.13
H	18	2,288.52	362.70	128.52	284.28	3,064.02	117.34	3,181.36

For comparison, the 2014/2015 amounts were:

		County Council	Police & Crime	Fire Authority	District Council	Total	Parishes (average)	Total (average)
	9ths	£ p	£ p	£ p	£ p	£ p	£ p	£ p
Band								
A-dbr	5	623.30	100.75	35.70	78.97	838.72	32.16	870.88
A	6	747.96	120.90	42.84	94.76	1,006.46	38.59	1,045.05
B	7	872.62	141.05	49.98	110.55	1,174.20	45.03	1,219.23
C	8	997.28	161.20	57.12	126.35	1,341.95	51.46	1,393.41
D	9	1,121.94	181.35	64.26	142.14	1,509.69	57.89	1,567.58
E	11	1,371.26	221.65	78.54	173.73	1,845.18	70.75	1,915.93
F	13	1,620.58	261.95	92.82	205.31	2,180.66	83.62	2,264.28
G	15	1,869.90	302.25	107.10	236.90	2,516.15	96.48	2,612.63
H	18	2,243.88	362.70	128.52	284.28	3,019.38	115.78	3,135.16

The increases are therefore:

		County Council	Police & Crime	Fire Authority	District Council	Total	Parishes (average)	Total (average)
	9ths	£ p	£ p	£ p	£ p	£ p	£ p	£ p
Band								
A-dbr	5	12.40	0.00	0.00	0.00	12.40	0.43	12.83
A	6	14.88	0.00	0.00	0.00	14.88	0.52	15.40
B	7	17.36	0.00	0.00	0.00	17.36	0.60	17.96
C	8	19.84	0.00	0.00	0.00	19.84	0.69	20.53
D	9	22.32	0.00	0.00	0.00	22.32	0.78	23.10
E	11	27.28	0.00	0.00	0.00	27.28	0.96	28.24
F	13	32.24	0.00	0.00	0.00	32.24	1.13	33.37
G	15	37.20	0.00	0.00	0.00	37.20	1.30	38.50
H	18	44.64	0.00	0.00	0.00	44.64	1.56	46.20

Percentage change:

2.0%	0.0%	0.0%	0.0%	1.5%	1.3%	1.5%
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TOTAL COUNCIL TAX LEVIES

PARISH	Band A £	Band B £	Band C £	Band D £	Band E £	Band F £	Band G £	Band H £
Ashley	1,073.18	1,252.04	1,430.91	1,609.77	1,967.50	2,325.22	2,682.95	3,219.54
Bottisham	1,039.64	1,212.91	1,386.19	1,559.46	1,906.01	2,252.55	2,599.10	3,118.92
Brinkley	1,061.30	1,238.18	1,415.07	1,591.95	1,945.72	2,299.48	2,653.25	3,183.90
Burrough Green	1,060.88	1,237.69	1,414.51	1,591.32	1,944.95	2,298.57	2,652.20	3,182.64
Burwell	1,052.24	1,227.61	1,402.99	1,578.36	1,929.11	2,279.85	2,630.60	3,156.72
Cheveley	1,089.92	1,271.57	1,453.23	1,634.88	1,998.19	2,361.49	2,724.80	3,269.76
Chippenham	1,040.12	1,213.47	1,386.83	1,560.18	1,906.89	2,253.59	2,600.30	3,120.36
Coveney	1,066.64	1,244.41	1,422.19	1,599.96	1,955.51	2,311.05	2,666.60	3,199.92
Dullingham	1,053.92	1,229.57	1,405.23	1,580.88	1,932.19	2,283.49	2,634.80	3,161.76
Ely, City of	1,052.48	1,227.89	1,403.31	1,578.72	1,929.55	2,280.37	2,631.20	3,157.44
Fordham	1,051.70	1,226.98	1,402.27	1,577.55	1,928.12	2,278.68	2,629.25	3,155.10
Haddenham	1,066.64	1,244.41	1,422.19	1,599.96	1,955.51	2,311.05	2,666.60	3,199.92
Isleham	1,106.18	1,290.54	1,474.91	1,659.27	2,028.00	2,396.72	2,765.45	3,318.54
Kennett	1,066.64	1,244.41	1,422.19	1,599.96	1,955.51	2,311.05	2,666.60	3,199.92
Kirtling and Upend	1,045.16	1,219.35	1,393.55	1,567.74	1,916.13	2,264.51	2,612.90	3,135.48
Little Downham	1,080.56	1,260.65	1,440.75	1,620.84	1,981.03	2,341.21	2,701.40	3,241.68
Little Thetford	1,065.56	1,243.15	1,420.75	1,598.34	1,953.53	2,308.71	2,663.90	3,196.68
Littleport	1,055.96	1,231.95	1,407.95	1,583.94	1,935.93	2,287.91	2,639.90	3,167.88
Lode	1,048.10	1,222.78	1,397.47	1,572.15	1,921.52	2,270.88	2,620.25	3,144.30
Mepal	1,088.30	1,269.68	1,451.07	1,632.45	1,995.22	2,357.98	2,720.75	3,264.90
Reach	1,056.44	1,232.51	1,408.59	1,584.66	1,936.81	2,288.95	2,641.10	3,169.32
Snailwell	1,062.38	1,239.44	1,416.51	1,593.57	1,947.70	2,301.82	2,655.95	3,187.14
Soham	1,063.40	1,240.63	1,417.87	1,595.10	1,949.57	2,304.03	2,658.50	3,190.20
Stetchworth	1,054.94	1,230.76	1,406.59	1,582.41	1,934.06	2,285.70	2,637.35	3,164.82
Stretham	1,077.86	1,257.50	1,437.15	1,616.79	1,976.08	2,335.36	2,694.65	3,233.58
Sutton	1,084.94	1,265.76	1,446.59	1,627.41	1,989.06	2,350.70	2,712.35	3,254.82
Swaffham Bulbeck	1,060.64	1,237.41	1,414.19	1,590.96	1,944.51	2,298.05	2,651.60	3,181.92
Swaffham Prior	1,050.32	1,225.37	1,400.43	1,575.48	1,925.59	2,275.69	2,625.80	3,150.96
Wentworth	1,059.98	1,236.64	1,413.31	1,589.97	1,943.30	2,296.62	2,649.95	3,179.94
Westley Waterless	1,022.42	1,192.82	1,363.23	1,533.63	1,874.44	2,215.24	2,556.05	3,067.26
Wicken	1,056.86	1,233.00	1,409.15	1,585.29	1,937.58	2,289.86	2,642.15	3,170.58
Wilburton	1,069.70	1,247.98	1,426.27	1,604.55	1,961.12	2,317.68	2,674.25	3,209.10
Witcham	1,071.68	1,250.29	1,428.91	1,607.52	1,964.75	2,321.97	2,679.20	3,215.04
Witchford	1,049.54	1,224.46	1,399.39	1,574.31	1,924.16	2,274.00	2,623.85	3,148.62
Wooditton	1,035.98	1,208.64	1,381.31	1,553.97	1,899.30	2,244.62	2,589.95	3,107.94
Average Tax Charge	1,060.45	1,237.20	1,413.94	1,590.68	1,944.16	2,297.65	2,651.13	3,181.36
Proportion to Band D (Ninths)	6	7	8	9	11	13	15	18

COLLECTION FUND ESTIMATES

Revenue Account		Actual 2013/2014 £000	Estimate 2014/2015 £000	Probable 2014/2015 £000	Estimate 2015/2016 £000
Income	Income from council taxpayers	42,906	43,700	44,477	44,957
	Income collectable from non-domestic ratepayers	17,061	17,275	18,242	18,455
	Total Income	<u>59,967</u>	<u>60,975</u>	<u>62,719</u>	<u>63,412</u>
Expenditure	Precepts				
	East Cambridgeshire District Council for District purposes	3,934	3,963	3,963	4,017
	for Parish precepts	1,583	1,613	1,613	1,658
		<u>5,517</u>	<u>5,576</u>	<u>5,576</u>	<u>5,675</u>
	Cambridgeshire County Council	30,450	31,277	31,277	32,340
	Cambridgeshire Police & Crime	4,925	5,056	5,056	5,126
	Cambridgeshire Fire Authority	1,779	1,791	1,791	1,816
	Total Precepts	<u>42,671</u>	<u>43,700</u>	<u>43,700</u>	<u>44,957</u>
	National Non-Domestic Rates -				
	Paid to Central Government	8,575	8,588	8,674	9,039
	Paid to Major Preceptors	8,575	8,587	8,674	9,040
	Other transfers	92	0	169	283
	Distribution of Surplus / (Deficit)				
Central Government	0	0	(488)	229	
Major Preceptors	0	0	(488)	229	
Total NDR	<u>17,242</u>	<u>17,175</u>	<u>16,541</u>	<u>18,820</u>	

COLLECTION FUND ESTIMATES (continued)

		Actual 2013/2014 £000	Estimate 2014/2015 £000	Probable 2014/2015 £000	Estimate 2015/2016 £000
Expenditure continued	Council Tax -				
	Distribution of Surplus / (Deficit)				
	East Cambridgeshire DC	(11)	16	16	20
	Cambridgeshire CC	(65)	88	88	109
	Cambridgeshire Police & Crime	(10)	14	14	18
	Cambridgeshire Fire Authority	(4)	5	5	6
		(90)	123	123	153
Provision for losses on collection	1,127	100	489	93	
	1,037	223	612	246	
	Total Expenditure	60,950	61,098	60,853	64,023
Movement on Fund balance	(Surplus) / Deficit for year	983	123	(1,866)	611
Collection Fund Balance	Collection Fund deficit/(surplus) B/fwd	272	(123)	1,255	(611)
	Movement on Fund balance in year	983	123	(1,866)	611
	Collection Fund deficit/(surplus) C/fwd	1,255	0	(611)	0
Notes	Council Tax Base (band D equivalents)	27,680.0	27,877.3	27,877.3	28,263.0
	Average band D Council Tax (including parishes)	£1,541.58	£1,567.58	£1,567.58	£1,590.68
	Non-domestic rating multiplier (pence in £)	47.1	48.0	48.0	49.0
	% change in NDR multiplier		1.91%		2.08%

FORMAL RESOLUTIONS

East Cambridgeshire District Council, hereinafter referred to as “the Council” in this resolution, RESOLVES for the financial year 2015/16 to:

1. Set the Council Tax Requirement for the Council at £5,675,581 calculated as follows:

£

a) Net expenditure on Council services	4,017,300
b) City, Parish and Town Council precepts	<u>1,658,281</u>
c) Council Tax Requirement	<u><u>5,675,581</u></u>

2. Calculate that the Council Tax requirement for the Council’s own purposes for 2015/16 (excluding Parish precepts) is £4,017,300.
3. Note that, arising from decisions taken by City, Parish and Town Councils by 16th February 2015, the amount of Special Expenses included in the budget requirement set out above is £1,658,281.
4. Note that in accordance with regulations made under section 31(B) of the Local Government Finance Act 1992 as amended by Section 74 of the Localism Act 2011, Corporate Governance & Finance Committee calculated the following amounts at its meeting on 4th December 2014:
 - (a) 28,263.0: being the Council Tax Base (in accordance with the Local Authorities (Calculation of Council Tax Base) (England) Regulations 2012.
 - (b) The sums shown in Schedule A column (2): being the amounts of Council Tax Base for dwellings in those parts of the area set out in column (1) of the schedule to which special expenses relate.
5. Note that Cambridgeshire County Council, the Cambridgeshire and Peterborough Fire Authority and the Police and Crime Commissioner for Cambridgeshire, in accordance with section 40 of the Local Government Finance Act 1992, have stated the following amounts of precepts issued to the Council.

Band	County Council £	Police Authority £	Fire Authority £
A	762.84	120.90	42.84
B	889.98	141.05	49.98
C	1,017.12	161.20	57.12
D	1,144.26	181.35	64.26
E	1,398.54	221.65	78.54
F	1,652.82	261.95	92.82
G	1,907.10	302.25	107.10
H	2,288.52	362.70	128.52

FORMAL RESOLUTIONS CONTINUED

6. Set the following amounts in accordance with the Local Government Finance Act 1992, as amended by the Localism Act 2011 and The Local Government Finance Act 2012:

	Description	Amount £	Notes
a)	Gross Expenditure	36,562,538	
b)	Gross Income	30,886,957	
c)	Council Tax Requirement	5,675,581	
d)	Basic Amount of Council Tax	200.81	Item (c) divided by tax base
e)	Total of Special Items	1,658,281	Parish Precepts
f)	Basic Amount of Council Tax for dwellings in parts of the area to which no special items relate	142.14	Item (c) - (e) divided by tax base
g)	Basic Amount of Council Tax for dwellings in parts of the area to which one or more special items relate	sums in column (6) of Schedule A	Item f) plus column 4 of Schedule A (excludes Fire, Police and County Council)
h)	Basic Amount of Council Tax as in (g) for each Council Tax Band	sums shown in Schedule B	(excludes Fire, Police and County Council)

7. *The Referendums Relating to Council Tax Increases (Principles) (England) Report 2013/14* sets out the principles, which the Secretary of state has determined will apply to local authorities in England for 2015/16. The Council is required to determine whether its basic amount of Council Tax is excessive in accordance with the principles approved under Section 52ZB of the Local Government Finance Act 1992, as amended by section 5 of the Localism Act 2011.

8. This Council hereby determines that its relevant basic amount of council tax for 2015/16 is not excessive in accordance with the legislation set out in the preceding paragraph.

9. Set, as a result of items 5 and 6(h) above, the amounts of Council Tax shown in Schedule C, in accordance the Local Government Finance Act 1992, for each of the categories of dwellings shown in the schedule.

GENERAL FUND SUMMARY

	Page No.	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £	Estimate 2016-2017 £	Estimate 2017-2018 £	Estimate 2018-2019 £
Committee:								
Regulatory & Support Services		8,795,896	6,200,081	6,254,025	6,457,888	6,494,693	6,507,817	6,507,817
Commercial Services		2,633,309	2,185,297	2,167,114	2,115,655	2,069,196	2,129,736	2,122,086
Corporate Governance & Finance		2,344,220	2,957,633	2,460,307	2,598,804	2,923,196	3,259,087	3,634,086
Net District Spending from Summary	3	13,773,425	11,343,011	10,881,446	11,172,347	11,487,085	11,896,640	12,263,989
Reversal of Capital charges		(700,965)	(664,494)	(836,333)	(706,853)	(706,853)	(706,853)	(706,853)
Investment Income		(135,144)	(100,000)	(100,000)	(100,000)	(150,000)	(200,000)	(250,000)
New Homes Bonus Grant		(1,131,607)	(1,429,877)	(1,429,877)	(1,750,552)	(2,099,552)	(2,068,552)	(2,068,552)
Weekly Refuse Grant		(3,708,970)	(749,312)	(247,192)	(258,811)	(284,799)	(297,923)	(170,000)
Internal Drainage Board levies		384,897	419,540	436,240	471,140	471,140	471,140	471,140
Net Operating Expenditure		8,481,636	8,818,868	8,704,284	8,827,271	8,717,021	9,094,452	9,539,724
Transfers to/(from) Surplus Savings Reserve		802,987	(82,911)	714,811	(789,987)	(1,542,843)	0	0
Contributions to/(from) Earmarked reserves		(5,060)	52,731	(915,686)	443,894	762,281	721,182	721,182
Contribution to/(from) General Fund Balance		0	0	0	0	0	0	0
Savings to be identified		0	0	0	0	0	(1,971,375)	(2,558,047)
ECDC Budget Requirement		9,279,563	8,788,688	8,503,409	8,481,178	7,936,459	7,844,259	7,702,859
Parish Council Precepts		1,582,803	1,613,847	1,613,847	1,658,281	1,699,738	1,742,231	1,785,787
DISTRICT BUDGET REQUIREMENT		10,862,366	10,402,535	10,117,256	10,139,459	9,636,197	9,586,490	9,488,646
Financed by:								
Council's share of CT Collection Fund (surplus)/deficit		11,500	(16,000)	(16,000)	(19,500)	0	0	0
Council's share of NNDR Collection Fund (surplus)/deficit		0	0	390,328	(180,000)	0	0	0
Revenue Support Grant		(3,238,292)	(2,513,188)	(2,516,508)	(1,787,096)	(1,386,259)	(1,086,259)	(786,259)
Locally retained non-domestic rates		(6,683,728)	(6,951,293)	(7,515,707)	(7,459,510)	(7,504,238)	(7,604,238)	(7,652,238)
Less: tariff paid to Central Government		4,565,357	4,654,293	4,654,293	4,743,228	4,926,238	4,926,238	4,926,238
Less: levy to Central Government		0	0	462,685	239,000	150,000	150,000	150,000
COUNCIL TAX REQUIREMENT		5,517,203	5,576,347	5,576,347	5,675,581	5,821,938	5,972,231	6,126,387

	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £	Estimate 2016-2017 £	Estimate 2017-2018 £	Estimate 2018-2019 £
UNALLOCATED GENERAL FUND FINANCIAL RESERVES							
In hand at 1st April	1,796,930	1,796,930	1,796,930	1,796,930	1,796,930	1,796,930	1,796,930
Movement in year	0	0	0	0	0	0	0
In hand at 31st March	1,796,930	1,796,930	1,796,930	1,796,930	1,796,930	1,796,930	1,796,930

	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £	Estimate 2016-2017 £	Estimate 2017-2018 £	Estimate 2018-2019 £
IMPLIED BAND 'D' COUNCIL TAX (District only i.e. excluding parish levies)							
Demand on Collection Fund as above	5,517,203	5,576,347	5,576,347	5,675,581	5,821,938	5,972,231	6,126,387
Less Parish Precepts as above	1,582,803	1,613,847	1,613,847	1,658,281	1,699,738	1,742,231	1,785,787
	3,934,400	3,962,500	3,962,500	4,017,300	4,122,200	4,230,000	4,340,600
Council Tax Base	27,680.0	27,877.3	27,877.3	28,263.0	28,433.0	28,604.0	28,776.0
District Council Tax - Band D	142.14	142.14	142.14	142.14	144.98	147.88	150.84

GENERAL FUND SUMMARY

GENERAL FUND SUMMARY BY COMMITTEE		Page No.	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Homelessness	HL001-3	6	408,031	361,207	335,394	446,485
Home Improvement Agency	HL004	6	(18,350)	47,007	60,069	67,806
Travellers sites	TS001-4	7	10,789	(14,422)	6,126	5,051
Building Regulations	BR001	8	3,011	5,041	6,439	6,508
Building Regulations Non Fee Earning	BN001	9	126,022	135,446	131,177	146,644
Street Naming & Numbering	SN001	9	42,385	49,494	38,520	42,398
Tree Preservation	TL001	10	125,499	154,072	156,120	174,001
Con.Areas & Listed Buildings	CO001	10	78,541	73,633	75,480	96,298
Planning	PN001	11	(178,834)	385,403	454,368	408,133
Refuse Collection	RF001/BW001	12	4,993,777	1,611,955	1,756,686	1,736,378
Refuse Recycling	RE001-3	12	901,303	967,478	840,485	873,441
Nuisance Investigation	NU001	13	84,312	85,812	95,453	105,428
Dog Warden Scheme	DW001	13	41,471	40,566	44,721	47,326
Civic Amenities Act	CI001	14	18,077	12,900	16,295	18,672
Renovation Grants	RG001	14	338,094	46,469	50,403	65,045
Street Cleansing	SC001	15	627,686	637,157	641,912	646,659
Licensing	LI001	15	103,191	101,521	86,914	92,125
Health - Admin. & Misc.	EH001-5	16	414,206	444,642	431,914	427,388
Health Courses	EC001	16	3,533	0	0	0
Environmental Issues	EI001-4	17	(90,888)	10,746	4,131	(39,188)
Pest Control	PE001	18	15,445	0	14,373	22,854
Sustainability	SU001	18	19,324	18,951	10,457	22,071
Housing Act Advances	HA001	19	4,285	4,678	4,958	5,409
Housing Benefits	HB001-6	19	47,887	174,840	111,191	198,805
Business Rates (NNDR)	NN001	20	115,835	113,132	114,500	122,284
Council Tax Accounting	CT001	20	510,198	634,057	652,135	670,251
Land Charges Admin.	LC001	21	(15,225)	(11,283)	(10,316)	(24,503)
Post Entry Training	TR001	22	66,291	109,579	124,120	74,119
Regulatory & Support Services Totals			8,795,896	6,200,081	6,254,025	6,457,888
Cultural Activities	CA001	35	98,957	0	0	0
Community Projects & Grants	LT001	35	633,078	250,439	271,659	331,663
Paradise Pool	PO001	36	214,522	257,764	186,720	190,949
Maltings Public Hall	MP001	37	83,783	3,967	40,358	26,873
Tourism - Marketing/Grants	MG001	37	96,698	101,162	90,795	89,991
Sport & Recreation	SR001-14	38	208,551	208,998	195,672	166,914
Oliver Cromwell House	OC001	39	141,683	134,259	114,840	111,476
Museum - Old Gaol House	MU001-2	40	41,885	33,125	32,929	25,339
Public Conveniences	TO001-15	40	255,471	242,929	263,838	256,103
Ely Markets	MK001-4	41	(48,417)	(33,065)	(38,985)	(37,426)
Car Parks	PV001-3	42	128,022	130,484	74,240	86,497
Littleport Station Car Park	PV005	43	1,472	69	73	73
Community Safety	CS001	44	160,517	109,445	125,161	81,659
Town Centres	TC001	44	5,527	21,779	21,807	21,807
Award Ditches - Client	AW001-8	45	55,210	39,818	39,183	46,111
Closed Churchyards	CY001	45	58,908	77,129	76,276	101,645
Health & Safety at Work	HE001	46	29,985	23,980	18,422	31,529
Contract Grasscutting	CG001	46	41,875	34,813	68,015	35,086
Maintenance of Open Spaces	OS001	47	226,472	202,324	199,543	187,065
Asset Management	PR002	48	199,110	348,128	349,778	363,038
Depot	DP001-3	49	0	(9,681)	2,919	2,484
General Gang	GG001	50	0	(638)	(10,556)	(2,374)
Parks & Gardens Team	PG001	51	0	8,069	44,427	(847)
Commercial Services Totals			2,633,309	2,185,297	2,167,114	2,115,655

GENERAL FUND SUMMARY

GENERAL FUND SUMMARY BY COMMITTEE		Page No.	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Corporate Provisions	CN001	52	(331,915)	496,490	139,202	112,628
Interest & Fin. Transactions	IN001	52	43,724	34,892	63,233	46,331
Miscellaneous Services	MF001	53	267,804	110,143	110,143	110,143
Emergency Planning	EP001	53	36,853	35,099	28,594	33,084
Out of Hours call out service	OH001	54	17,131	16,484	16,643	16,096
Community Land Trusts	HL005	54	85,074	65,564	65,564	33,033
Strategic Housing Services	HS001	55	160,977	161,904	168,016	238,538
Development Capacity Fund	HG001	55	42,025	0	0	0
Local Plans Policy	LP001	56	317,374	376,464	346,280	261,801
Rail Passes/Community Transport	FA001	56	47,270	(3,006)	(3,006)	15,000
Economic Development	ED001-4	57	290,647	312,753	236,387	220,495
Strategic Planning	SP001	59	(98,418)	45,283	50,704	113,094
Local Democracy	C	60	897,875	673,409	664,586	657,236
Corporate Management	C	64	400,015	441,512	384,375	416,181
Electoral Registration	EL001	67	85,391	92,003	92,724	121,545
Cost of Elections	LE001	67	82,393	98,639	96,862	203,599
Corporate Governance & Finance Totals			2,344,220	2,957,633	2,460,307	2,598,804
Total Net Expenditure/(Income)			13,773,425	11,343,011	10,881,446	11,172,347

SUBJECTIVE ANALYSIS OF 2015-2016 BUDGET

	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
EMPLOYEES				
Direct employee expenses	6,456,328	6,567,336	6,094,513	6,445,389
Members Allowances	205,085	209,079	209,079	209,079
Superannuation - Former Staff	251,093	89,880	89,880	89,880
Recruitment Costs	11,327	804	0	804
Training	37,388	68,494	82,048	61,494
Child Care Scheme	15,689	20,263	20,263	20,263
Other expenses	12,110	9,111	9,111	9,111
	6,989,020	6,964,967	6,504,894	6,836,020
PREMISES				
Repairs and Maintenance	324,976	283,705	228,171	206,461
Energy costs	86,461	98,953	92,084	91,424
Rent and Rates	392,993	401,049	349,927	406,774
Maintenance of Grounds	70,671	61,548	57,158	57,662
Contract cleaning	2,271	2,098	2,098	2,098
Insurance	83,059	111,520	106,051	105,988
	960,431	958,873	835,489	870,407
TRANSPORT				
Direct transport costs	148,370	138,774	164,255	140,653
Contract hire	3,714	2,781	2,457	2,557
Insurance	19,266	18,872	20,496	19,998
	171,350	160,427	187,208	163,208
SUPPLIES AND SERVICES				
Equipment, Furniture & Fittings	200,130	246,475	172,751	202,013
Printing, Stationery & Office expenses	74,206	80,305	113,720	102,297
Professional Services	949,156	490,089	692,267	545,558
Communications & Computing Expenses	443,277	557,666	541,217	584,466
	11,663	12,601	12,401	12,401
Grants/Subscriptions	925,092	362,254	386,883	369,376
IDB Levies	384,897	419,540	436,240	471,140
Inflation	0	125,360		125,100
Revenue contributions to Capital	3,578,318	8,400	97,796	29,210
Council Tax support to Parishes	138,959	104,218	104,218	69,478
Savings targets	0	0		
Transfer to/(from) Reserve	797,927	(30,180)	(200,875)	(346,093)
Other expenses	(21,231)	331,015	346,258	326,897
	7,482,394	2,707,743	2,702,876	2,491,843
THIRD PARTY PAYMENTS				
Contractors	3,830,746	3,941,247	4,014,389	4,002,656
	3,830,746	3,941,247	4,014,389	4,002,656
TRANSFER PAYMENTS				
Housing Benefits	20,057,974	20,101,011	20,559,623	20,559,623
	20,057,974	20,101,011	20,559,623	20,559,623

SUBJECTIVE ANALYSIS OF 2015-2016 BUDGET

	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
CAPITAL CHARGES				
Depreciation	700,965	664,494	836,333	706,853
NBV of disposals	33,980	0	0	0
Impairment etc	258,823	0	0	0
	993,768	664,494	836,333	706,853
GENERAL EXPENSES				
Capital Charges Control	(700,965)	(664,494)	(836,333)	(706,853)
	(700,965)	(664,494)	(836,333)	(706,853)
TOTAL GROSS EXPENDITURE	39,784,718	34,834,268	34,804,479	34,923,757
INCOME				
Government grants	25,497,264	22,539,162	22,618,734	22,736,235
Other grants/reimbursements	1,889,917	712,076	862,797	921,202
Sales	148,583	113,033	127,001	124,590
Fees & Charges	2,141,210	2,011,920	1,980,219	1,982,479
Rents	398,388	407,158	447,733	416,334
Non Capital receipts	131,378	10,000	10,000	10,000
Other Receipts	157,381	151,101	152,432	151,089
Interest receipts	141,034	101,130	102,154	100,650
TOTAL GROSS INCOME	30,505,155	26,045,580	26,301,070	26,442,579
TOTAL NET EXPENDITURE	9,279,563	8,788,688	8,503,409	8,481,178

REGULATORY AND SUPPORT SERVICES COMMITTEE

HL001-3	Actual 2013-14 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
HOMELESSNESS				
Employees	165,811	152,350	151,698	209,595
Premises -Rents etc	62,967	56,265	110	45,110
Transport	153	1,123	1,145	1,145
Supplies & Services				
- Printing, stationary & Office Expenses	62	156	156	156
- Hereward Agency Costs	71,322	15,997	42,397	42,397
- Hostel Charges	35,831	22,000	38,077	54,100
- Removal Expenses	8,976	10,000	7,000	7,000
- Agency Workers	16,698	0	0	0
- Communications & Computing	979	1,524	2,244	1,524
- Other expenses	169,520	31,481	25,773	25,773
- Grants	42	250	250	250
Third Party Payments	9,625	21,500	27,930	27,930
Gross Direct Expenditure	541,986	312,646	296,780	414,980
Government Grants	17,002	10,528	0	0
Reimbursements	180,094	21,500	44,463	72,379
Total Income	197,096	32,028	44,463	72,379
Net Direct Expenditure	344,890	280,618	252,317	342,601
Central Support Services Charges	63,141	80,589	83,077	103,884
Net Expenditure	408,031	361,207	335,394	446,485

HL004	Actual 2013-14 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
HOME IMPROVEMENT AGENCY				
Employees	114,487	112,027	131,585	132,752
Car Allowances	0	0	0	762
Supplies & Services				
- Printing, stationary & Office Expenses	503	3,844	3,844	3,844
- Communications & Computing	106,989	2,240	126,346	126,346
- Grants	0	166,095	0	0
Gross Direct Expenditure	221,979	284,206	261,775	263,704
Area Health Authority	15,760	15,760	15,760	15,760
Other Contributions	113,844	100,000	100,000	100,000
Cambridgeshire County Council	66,806	66,807	66,807	66,807
Fees & Charges	44,250	74,000	40,000	40,000
Total Income	240,660	256,567	222,567	222,567
Net Direct Expenditure	(18,681)	27,639	39,208	41,137
Central Support Services Charges	331	19,368	20,861	26,669
Net Expenditure	(18,350)	47,007	60,069	67,806

REGULATORY AND SUPPORT SERVICES COMMITTEE

TRAVELLERS SITES	TS001-5	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees		17,882	21,910	23,245	22,362
Premises					
- Repairs & Maintenance		23,166	7,004	7,004	7,004
- Materials		3,736	0	0	0
- Asset Management		7,098	0	0	0
- Electricity		173	2,946	3,035	3,035
- Water/Drainage Rates		13,563	10,011	10,311	10,311
- Grounds Contract Work		780	1,281	1,281	1,281
- Insurance		187	187	193	193
Transport		74	0	0	0
Supplies & Services					
- Equipment, Furniture & Fittings		2,277	235	235	235
- Other Fees		3,349	1,738	16,609	1,738
- County Council		-18,635	7,138	7,138	28,197
- Other Payments		7,290	2,745	2,746	2,746
Third Party Payments		5,728	950	969	969
Capital Charges					
- Depreciation		0	6	6	6
Gross Direct Expenditure		66,668	56,151	72,772	78,077
Grants		0	0	0	0
Fees and Charges		0	0	0	0
Rents		104,158	126,984	126,984	126,984
Total Income		104,158	126,984	126,984	126,984
Net Direct Expenditure		(37,490)	(70,833)	(54,212)	(48,907)
Central Support Services Charges		48,279	56,411	60,338	53,958
Net Expenditure/(Income)		10,789	(14,422)	6,126	5,051

REGULATORY AND SUPPORT SERVICES COMMITTEE

BR001	Actual	Estimate	Probable	Estimate
BUILDING REGULATIONS	2013-2014	2014-2015	2014-2015	2015-2016
	£	£	£	£
Employees	162,005	149,743	153,050	154,018
Training	1,390	4,830	4,830	4,830
Supplies & Services				
- Equipment, Furniture & Fittings	0	103	103	103
- Protective Clothing/Equipment	151	308	308	308
- Printing & Stationery	1,151	1,187	1,187	1,187
- Publications & Books	8,179	9,951	9,951	9,951
- Microfilming	2,301	1,860	1,860	1,860
- Consultants Fees	4,294	6,895	6,895	6,895
- Mobile Phones	734	1,070	1,070	1,070
- Subscriptions/Contributions	0	32	32	32
- Lantac	1,826	1,872	1,909	1,909
- Miscellaneous	1,572	1	3	3
Gross Direct Expenditure	183,603	177,852	181,198	182,166
<u>Income</u>				
Photocopies	1,970	105	105	105
Land Charges Admin Fee	2,000	2,000	2,000	2,000
Building Reg. Fees	220,523	228,676	230,624	230,624
Other	5,940	5,456	5,456	5,456
Total Income	230,433	236,237	238,185	238,185
Net Direct Expenditure	(46,830)	(58,385)	(56,987)	(56,019)
Central Support Services Charges	49,841	63,426	63,426	62,527
Net Expenditure/(Income)	3,011	5,041	6,439	6,508

REGULATORY AND SUPPORT SERVICES COMMITTEE

BN001	Actual	Estimate	Probable	Estimate
BUILDING REGULATIONS NON FEE	2013-2014	2014-2015	2014-2015	2015-2016
EARNING	£	£	£	£
Employees	81,960	91,399	93,257	95,919
Premises	0	0	0	0
Supplies & Services				
- Equip, Furniture & Fittings	0	0	0	0
- Consultancy	231	1,000	1,000	1,000
- Mobile Phones	449	446	446	446
Gross Direct Expenditure	82,640	92,845	94,703	97,365
Income	(951)	1,050	1,050	1,050
Total Income	(951)	1,050	1,050	1,050
Net Direct Expenditure	83,591	91,795	93,653	96,315
Central Support Services Charges	42,431	43,651	37,524	50,329
Net Expenditure/(Income)	126,022	135,446	131,177	146,644

SN001	Actual	Estimate	Probable	Estimate
STREET NAMING & NUMBERING	2013-2014	2014-2015	2014-2015	2015-2016
	£	£	£	£
Employees	21,753	31,965	19,916	21,083
Repair of Street Signs	2,404	4,062	4,062	4,062
Leased cars	36	0	0	0
Gross Direct Expenditure	24,193	36,027	23,978	25,145
Income	6,356	7,996	7,996	7,996
Total Income	6,356	7,996	7,996	7,996
Net Direct Expenditure	17,837	28,031	15,982	17,149
Central Support Services Charges	24,548	21,463	22,538	25,249
Net Expenditure/(Income)	42,385	49,494	38,520	42,398

REGULATORY AND SUPPORT SERVICES COMMITTEE

TL001 TREES & LANDSCAPE SERVICE	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees	81,150	85,559	86,362	87,422
Tree Maintenance	7,509	12,814	12,564	12,564
Supplies & Services				
- Equip, Furniture & Fittings	29	0	0	0
- Printing, Stationery & Office	0	204	204	204
- Professional Services	147	75	75	75
- Mobile Phones	49	107	107	107
- Staff Conference Expenses	75	75	75	75
- Tree Council Subscription	250	250	250	250
- Other Subscriptions	1,718	110	112	112
Gross Direct Expenditure	90,927	99,194	99,749	100,809
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	90,927	99,194	99,749	100,809
Central Support Services Charges	34,572	54,878	56,371	73,192
Net Expenditure/(Income)	125,499	154,072	156,120	174,001

CO001 CONSERVATION AREAS & LISTED BUILDINGS	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees	37,624	35,436	35,790	46,087
Supplies & Services				
- Publications & Books etc	0	0	0	0
- Adverts Other Than Staff	0	0	0	0
- T&C Planning Act Adverts	10,170	10,020	10,020	10,020
- Miscellaneous	3,381	0	0	0
Gross Direct Expenditure	51,175	45,456	45,810	56,107
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	51,175	45,456	45,810	56,107
Central Support Services Charges	27,366	28,177	29,670	40,191
Net Expenditure/(Income)	78,541	73,633	75,480	96,298

REGULATORY AND SUPPORT SERVICES COMMITTEE

PLANNING	PN001	Actual	Estimate	Probable	Estimate
		2013-2014	2014-2015	2014-2015	2015-2016
		£	£	£	£
Employees		554,962	561,947	532,123	547,665
Premises		48	48	118	118
Supplies & Services					
- Equipment, Furniture & Fittings		216	237	5,237	237
- Catering		137	0	0	0
- Protective Clothing		0	51	51	51
- Printing & Stationery		650	1,583	1,583	1,583
- Publications & Books		197	177	177	177
- Microfilming		0	0	0	0
- Professional Services		86,661	5,594	125,594	33,494
- Mobile Phones		305	342	342	342
- Advertising		2,519	2,232	2,232	2,232
- IT Licences		0	0	0	0
- Other (e.g. Conference Expenses)		465	0	0	0
- Subscriptions & Grants		14,454	4,144	4,044	14,164
- Refund/Compensation		18,735	0	0	0
Capital Charges					
- Depreciation		0	0	0	0
Gross Direct Expenditure		679,349	576,355	671,501	600,063
Other Grants, Reim & Contribs		463,525	0	0	0
Other Fees and Charges		39,927	40,504	40,504	40,504
Sales of photocopies/Map extracts		179	104	104	104
Planning Application Fees		674,999	540,228	541,232	541,232
Total Income		1,178,630	580,836	581,840	581,840
Net Direct Expenditure		(499,281)	(4,481)	89,661	18,223
Central Support Services Charges		320,447	389,884	364,707	389,910
Net Expenditure/(Income)		(178,834)	385,403	454,368	408,133

REGULATORY AND SUPPORT SERVICES COMMITTEE

RF001/BW001 REFUSE COLLECTION	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees	198,821	125,038	81,778	45,608
Premises	50	3,886	0	0
Transport	6,459	234	11,031	11,374
Supplies & Services				
- Equipment/Materials Purchases	6,575	91,661	8,916	49,511
- Adverts /Promotion Costs	9,182	1,272	2,200	2,647
- Software Purchases/Maint	661	0	0	0
- Other Supplies & Services	48,273	1,286	1,429	1,294
- Revenue Cont to Capital	3,437,532	0	0	0
Refuse Collection Contractor	1,039,988	1,112,712	1,354,039	1,368,347
Capital Charges				
- Depreciation-Transport	158,411	279,000	425,479	368,228
- Depreciation-Pemises & NBV of dispo	100,983	0	0	0
Gross Direct Expenditure	5,006,935	1,615,089	1,884,872	1,847,009
Bulky Refuse	76,858	18,342	19,000	19,000
Other Income	0	19,098	33,605	33,775
Recycling Income	0	55,620	156,515	161,211
Total Income	76,858	93,060	209,120	213,986
Net Direct Expenditure	4,930,077	1,522,029	1,675,752	1,633,023
Central Support Services Charges	63,700	89,926	80,934	103,355
Net Expenditure/(Income)	4,993,777	1,611,955	1,756,686	1,736,378

RE001-3 REFUSE COLLECTION RECYCLING	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees	47,258	34,386	37,320	44,709
Premises	489	489	544	544
Transport				
- Insurance	234	234	0	0
- Leased Cars & Direct Transport	561	0	0	191
Supplies & Services				
- Printing, Stationery & Office	60	847	847	847
- Other Supplies & Services	438	1,458	1,458	1,458
Refuse Collection Contractor	796,948	849,827	733,135	733,135
Gross Direct Expenditure	845,988	887,241	773,304	780,884
Income	2,620	0	7,680	7,680
Total Income	2,620	0	7,680	7,680
Net Direct Expenditure	843,368	887,241	765,624	773,204
Central Support Services Charges	57,935	80,237	74,861	100,237
Net Expenditure/(Income)	901,303	967,478	840,485	873,441

REGULATORY AND SUPPORT SERVICES COMMITTEE

NU001 NUISANCE INVESTIGATION	Actual	Estimate	Probable	Estimate
	2013-2014	2014-2015	2014-2015	2015-2016
	£	£	£	£
Employees	55,729	51,893	60,041	57,109
Leased cars	626	456	456	380
Equipment - Purchases	762	1,096	1,096	1,096
Other -Publications,Communication etc	25	0	0	0
Gross Direct Expenditure	57,142	53,445	61,593	58,585
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	57,142	53,445	61,593	58,585
Central Support Services Charges	27,170	32,367	33,860	46,843
Net Expenditure/(Income)	84,312	85,812	95,453	105,428

DW001 DOG WARDEN SCHEME	Actual	Estimate	Probable	Estimate
	2013-2014	2014-2015	2014-2015	2015-2016
	£	£	£	£
Employees	12,461	13,734	12,574	11,863
Transport	2,773	3,038	3,086	2,897
Supplies & Services				
- Purchase/Repair Equipment	6	0	0	0
- Protective clothing	0	0	0	0
- Kennelling	9,550	10,026	13,800	10,026
- Mobile Phones	133	153	153	153
Capital Charges				
- Depreciation	1,650	0	0	0
Gross Direct Expenditure	26,573	26,951	29,613	24,939
Other Fees	906	1,231	1,231	1,231
Total Income	906	1,231	1,231	1,231
Net Direct Expenditure	25,667	25,720	28,382	23,708
Central Support Services Charges	15,804	14,846	16,339	23,618
Net Expenditure/(Income)	41,471	40,566	44,721	47,326

REGULATORY AND SUPPORT SERVICES COMMITTEE

CIVIC AMENITIES ACT	CI001	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees		9,527	5,441	7,343	7,514
Leased cars		184	0	0	190
Supplies & Services					
- Other Payments (funded exp)		0	0	0	0
- Inquiries		4	50	50	50
Gross Direct Expenditure		9,715	5,491	7,393	7,754
Income		130	0	0	0
Total Income		130	0	0	0
Net Direct Expenditure		9,585	5,491	7,393	7,754
Central Support Services Charges		8,492	7,409	8,902	10,918
Net Expenditure/(Income)		18,077	12,900	16,295	18,672

RENOVATION GRANTS	RG001	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees		34,035	30,406	33,896	32,226
Leased cars		74	380	380	380
Supplies & Services		497,022	99	99	99
Gross Direct Expenditure		531,131	30,885	34,375	32,705
Revenue expenditure funded by capital		209,717	0	0	0
Total Income		209,717	0	0	0
Net Direct Expenditure		321,414	30,885	34,375	32,705
Central Support Services Charges		16,680	15,584	16,028	32,340
Net Expenditure/(Income)		338,094	46,469	50,403	65,045

REGULATORY AND SUPPORT SERVICES COMMITTEE

SC001	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
STREET CLEANSING				
Employees	57,458	55,342	55,832	57,563
Premises	56	56	48	48
Leased Cars	1,302	1,120	666	666
Supplies & Services				
- Equipment	1,441	898	898	898
- Materials -Purchases	593	1,292	606	606
- Litter Bins	8,031	10,000	10,000	10,000
- Clinical W Disp / Tipping Fees	2,570	2,496	2,496	2,496
- Other (e.g. Trav.Sub,printing.)	402	250	250	250
- Other Payments (funded exp)	0	0	0	0
- Interest	155	0	0	0
Contractor Payments	523,698	531,774	538,315	538,315
Capital Charges				
- Depreciation	6,992	0	0	0
Gross Direct Expenditure	602,698	603,228	609,111	610,842
Contributions	804	0	0	0
Total Income	804	0	0	0
Net Direct Expenditure	601,894	603,228	609,111	610,842
Central Support Services Charges	25,792	33,929	32,801	35,817
Net Expenditure/(Income)	627,686	637,157	641,912	646,659

LI001	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
LICENSING				
Employees	160,719	143,710	129,701	131,265
Leased cars	921	380	380	1,142
Supplies & Services				
- Tools & Equipment	2,834	2,558	2,558	2,558
- Printing, Stationery & Office	199	104	104	104
- Consultants	4,191	3,542	3,542	3,542
- Other Supplies & Services	2,689	760	766	766
Capital Charges				
- Depreciation	0	2,000	2,000	0
Gross Direct Expenditure	171,553	153,054	139,051	139,377
Licences	123,643	122,168	122,168	122,168
Total Income	123,643	122,168	122,168	122,168
Net Direct Expenditure	47,910	30,886	16,883	17,209
Central Support Services Charges	55,281	70,635	70,031	74,916
Net Expenditure/(Income)	103,191	101,521	86,914	92,125

REGULATORY AND SUPPORT SERVICES COMMITTEE

EH001-5 HEALTH - ADMIN. & MISC.	Actual	Estimate	Probable	Estimate
	2013-2014	2014-2015	2014-2015	2015-2016
	£	£	£	£
Employees	276,083	290,702	295,459	307,744
Premises				
- Insurance	695	695	878	878
Leased cars	2,841	1,822	1,556	3,424
Supplies & Services				
- Purchase/Repair Equipment	550	542	542	542
- Clothes, Uniforms & Laundry	82	264	264	264
- Printing & Stationery	107	998	818	998
- Publications & Books	119	200	200	200
- Consultants Fees	0	0	0	0
- Agency Staff	39,680	0	0	0
- Other Fees	2,698	50	50	50
- Food & Drug Sampling	276	871	871	871
- Mobile Phones	1,232	1,342	1,342	1,342
- Other Supplies & Services	4,871	1,678	1,497	1,697
Gross Direct Expenditure	329,234	299,164	303,477	318,010
EPA Authorisations	5,459	5,535	5,535	5,535
Income from Land Charges	3,500	3,500	3,500	3,500
Other Fees	6,851	5,396	5,396	5,396
Total Income	15,810	14,431	14,431	14,431
Net Direct Expenditure	313,424	284,733	289,046	303,579
Central Support Services Charges	100,782	159,909	142,868	123,809
Net Expenditure/(Income)	414,206	444,642	431,914	427,388

EC001 HEALTH COURSES	Actual	Estimate	Probable	Estimate
	2013-2014	2014-2015	2014-2015	2015-2016
	£	£	£	£
Employees	0	0	0	0
Gross Direct Expenditure	0	0	0	0
Food Hygiene Courses	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	0	0	0	0
Central Support Services Charges	3,533	0	0	0
Net Expenditure/(Income)	3,533	0	0	0

REGULATORY AND SUPPORT SERVICES COMMITTEE

ENVIRONMENTAL ISSUES	EI001-4	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees		90,364	85,116	81,406	94,245
Premises					
- Contract Work		21,196	41,005	22,642	22,642
Transport					
- Leased cars		811	380	380	760
Supplies & Services					
- Equip, Furniture & Fittings		57	0	0	0
- Consultants Fees		0	3,279	3,279	3,279
- Other Services		8,782	1,698	1,698	1,698
- Solicitors & Search Fees		44	0	0	0
- Printing, Stationery & Office Expenses		15	0	0	0
- Promotion Costs		1,411	1,503	1,503	1,503
- Other (Software etc)		365	365	365	365
- Grants		11,374	11,994	11,994	11,994
- Subscriptions		1,080	1,137	1,159	1,159
- Other Payments (S106)		0	0	0	0
- Recycling Credits		13,572	11,520	13,520	13,520
- Other Payments (funded exp)		0	0	0	0
Gross Direct Expenditure		149,071	157,997	137,946	151,165
Paper Banks		7,209	9,956	7,756	7,756
Recycling Credits		247,388	156,193	153,884	217,515
Other		20,796	19,319	14,319	14,319
Total Income		275,393	185,468	175,959	239,590
Net Direct Expenditure		(126,322)	(27,471)	(38,013)	(88,425)
Central Support Services Charges		35,434	38,217	42,144	49,237
Net Expenditure/(Income)		(90,888)	10,746	4,131	(39,188)

REGULATORY AND SUPPORT SERVICES COMMITTEE

PEST CONTROL	PE001	Actual	Estimate	Probable	Estimate
		2013-2014	2014-2015	2014-2015	2015-2016
		£	£	£	£
Employees		9,483	0	12,614	12,531
Leased cars		74	0	266	190
Supplies and Services		175	0	0	0
Private Contractors		2,550	0	0	0
Gross Direct Expenditure		12,282	0	12,880	12,721
Income		1,850	0	0	0
Total Income		1,850	0	0	0
Net Direct Expenditure		10,432	0	12,880	12,721
Central Support Services Charges		5,013	0	1,493	10,133
Net Expenditure/(Income)		15,445	0	14,373	22,854

SUSTAINABILITY	SU001	Actual	Estimate	Probable	Estimate
		2013-2014	2014-2015	2014-2015	2015-2016
		£	£	£	£
Employees		17,824	15,578	6,640	16,069
Supplies & Services - Communications & Computing		1,500	1,500	1,500	1,500
Gross Direct Expenditure		19,324	17,078	8,140	17,569
Income		0	0	0	0
Total Income		0	0	0	0
Net Direct Expenditure		19,324	17,078	8,140	17,569
Central Support Services Charges		0	1,873	2,317	4,502
Net Expenditure/(Income)		19,324	18,951	10,457	22,071

REGULATORY AND SUPPORT SERVICES COMMITTEE

HA001	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
HOUSING ACT ADVANCES				
Insurance	252	252	252	252
Gross Direct Expenditure	252	252	252	252
Interest	1,018	1,080	800	600
Total Income	1,018	1,080	800	600
Net Direct Expenditure	(766)	(828)	(548)	(348)
Central Support Services Charges	5,051	5,506	5,506	5,757
Net Expenditure/(Income)	4,285	4,678	4,958	5,409

HB001-5	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
HOUSING BENEFITS				
Employee Travel	43	0	0	0
Supplies & Services	18,181	9,659	9,659	9,659
Third Party Payments	373,680	386,305	386,305	360,305
Transfer Payments				
- Rent Allowances	20,057,043	20,101,011	20,559,623	20,559,623
Capital Charges				
- Depreciation	8,119	3,074	2,815	2,621
Gross Direct Expenditure	20,457,066	20,500,049	20,958,402	20,932,208
Government Grants				
- Recoveries of overpayments	253,556	200,000	200,000	200,000
- Housing Benefits	19,887,673	19,900,000	20,354,000	20,354,000
- Rent Rebates	29,985	0	0	0
- Housing Benefit Admin.	237,131	313,116	313,232	273,013
- Govt Grants Other	100,266	20,207	89,586	20,207
Other Grants	10,396	0	0	0
Fees and Charges	1,888	490	490	490
Total Income	20,520,895	20,433,813	20,957,308	20,847,710
Net Direct Expenditure	(63,829)	66,236	1,094	84,498
Central Support Services Charges	111,716	108,604	110,097	114,307
Net Expenditure/(Income)	47,887	174,840	111,191	198,805

REGULATORY AND SUPPORT SERVICES COMMITTEE

BUSINESS RATES (NNDR)	NN001	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Supplies & Services					
- Court Costs		0	0	0	0
Third Party Payments		156,864	152,591	152,591	152,592
Transfer payments					
- Discretionary Rate Relief		0	0	0	0
Capital Charges					
- Depreciation etc		3,919	1,484	1,359	1,265
Gross Direct Expenditure		160,783	154,075	153,950	153,857
Government Grants		92,008	92,640	92,640	92,640
Court Costs Recovered		3,394	2,279	2,279	2,279
Total Income		95,402	94,919	94,919	94,919
Net Direct Expenditure		65,381	59,156	59,031	58,938
Central Support Services Charges		50,454	53,976	55,469	63,346
Net Expenditure/(Income)		115,835	113,132	114,500	122,284

COUNCIL TAX ACCOUNTING	CT001	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Supplies & Services					
- Court Costs		10	0	15,250	15,250
Third Party Payments		709,024	632,174	632,174	632,174
Transfer Payments		931	0	0	0
Capital Charges					
- Depreciation		20,958	11,043	10,533	5,152
Gross Direct Expenditure		730,923	643,217	657,957	652,576
Administration Grant		0	78,750	76,896	70,260
Court costs recovered		360,556	80,289	80,289	80,289
Total Income		360,556	159,039	157,185	150,549
Net Direct Expenditure		370,367	484,178	500,772	502,027
Central Support Services Charges		139,831	149,879	151,363	168,224
Net Expenditure/(Income)		510,198	634,057	652,135	670,251

REGULATORY AND SUPPORT SERVICES COMMITTEE

LAND CHARGES ADMIN.	LC001	Actual	Estimate	Probable	Estimate
		2013-2014 £	2014-2015 £	2014-2015 £	2015-2016 £
Employees		39,275	37,916	38,294	43,982
Premises					
- Insurance		4,107	4,107	4,107	4,107
Supplies & Services					
- CCC -Search Questions		38,462	36,932	36,932	36,932
- Solicitors		2,100	0	0	0
- Other (eg subscriptions)		193	135	138	138
Total Expenditure		84,137	79,090	79,471	85,159
Land Charges		120,411	140,000	140,000	140,000
Photocopies		0	12	12	12
Total Income		120,411	140,012	140,012	140,012
Net Direct Expenditure		(36,274)	(60,922)	(60,541)	(54,853)
Central Support Services Charges		21,049	49,639	50,225	30,350
Net Expenditure/(Income)		(15,225)	(11,283)	(10,316)	(24,503)

REGULATORY AND SUPPORT SERVICES COMMITTEE

POST ENTRY TRAINING	TR001	Actual	Estimate	Probable	Estimate
		2013-2014	2014-2015	2014-2015	2015-2016
		£	£	£	£
Employees		16,447	15,580	15,736	12,707
Course/Exam Fees		43,911	71,947	85,697	59,947
IT Fees		1,748	0	0	0
Leased cars		50	0	0	0
Supplies and Services		227	200	200	200
Gross Direct Expenditure		62,383	87,727	101,633	72,854
Income		0	0	0	0
Course Fees		0	0	0	0
Recharge Training		1,345	4,830	4,830	4,830
Total Income		1,345	4,830	4,830	4,830
Net Direct Expenditure		61,038	82,897	96,803	68,024
Central Support Services Charges		5,253	26,682	27,317	6,095
Net Expenditure/(Income)		66,291	109,579	124,120	74,119

REGULATORY AND SUPPORT SERVICES

SUMMARY OF SUPPORT SERVICES

SUPPORT SERVICES BALANCES at 31ST MARCH	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Office Accommodation	198,257	51,571	88,988	50,184
Information Technology	(89,662)	34,820	(83,999)	(131,149)
Financial Services	(26,232)	(4,513)	(8,245)	(58,016)
Human Resources	(15,636)	(7,514)	(9,829)	(48,533)
Payroll	(1,821)	431	3,481	10,212
Legal	30,898	(8,769)	(27,197)	(92,326)
Customer Services	(70,732)	30,927	47,814	37,738
DMS	(11,616)	(5,822)	(14,668)	(127)
Reprographics	(40,133)	(22,801)	(20,664)	(4,721)
Internal Audit	(36,999)	(14,736)	(11,161)	(1,728)
Democratic Services	11,477	9,559	14,267	1,305
Depots	11,189	0	0	0
General Gang	(8,564)	0	0	0
Parks & Gardens	(193)	0	0	0
OVERALL NET (SURPLUS)/DEFICIT	(49,767)	63,153	(21,213)	(237,161)

SUPPORT SERVICES (SURPLUS)/DEFICIT IN YEAR	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Office Accommodation	(48,017)	(103,811)	(109,269)	(38,804)
Information Technology	29,349	93,680	5,663	(47,150)
Financial Services	54,526	16,596	17,987	(49,771)
Human Resources	(2,695)	11,382	5,807	(38,704)
Payroll	(2,726)	1,964	5,302	6,731
Legal	85,204	(14,971)	(58,095)	(65,129)
Customer Services	27,312	95,698	118,546	(10,076)
DMS	2,488	(8,900)	(3,052)	14,541
Reprographics	15,234	15,500	19,469	15,943
Internal Audit	19,579	22,181	25,838	9,433
Democratic Services	5,475	3,593	2,790	(12,962)
Depots	17,317	0	0	0
General Gang	14,337	0	0	0
Parks & Gardens	6,164	0	0	0
OVERALL NET (SURPLUS)/DEFICIT	223,547	132,912	30,986	(215,948)

REGULATORY AND SUPPORT SERVICES

OA002-6	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
OFFICE ACCOMMODATION				
Employees	140,781	156,681	154,076	146,388
Premises				
- Contract Work	20,041	11,946	11,946	11,946
- Asset Management	26,550	0	0	0
- Electricity	31,410	35,317	31,001	31,001
- Gas	9,449	12,356	9,001	9,001
- Contract Cleaning	1,640	1,500	1,500	1,500
- Insurance	6,067	6,067	5,924	5,924
- Leases	162	96	96	96
- Rates	105,603	104,746	107,231	107,231
- Other	1,023	406	406	406
Transport				
- Vehicle costs	4,317	5,004	4,887	4,890
Supplies & Services				
- Purchases for Vending Machines	4,954	3,965	3,965	3,965
- Equipment & Materials	26,416	21,151	21,451	21,451
- Maintenance Agreements	735	800	800	800
- Furniture	4,875	5,357	5,357	5,357
- Telephone	31,149	32,156	32,156	32,156
- Other (e.g.Publications)	17,494	4,127	4,027	4,027
Private Contractors	4,249	3,137	3,199	3,199
Capital Charges				
- Depreciation	58,034	58,034	58,034	58,034
- NBV of disposals	2,937	0	0	0
- Impairment	0	0	0	0
Gross Direct Expenditure	497,886	462,846	455,057	447,372
Registrar	10,500	10,566	10,500	10,500
CAB	9,095	9,095	9,095	9,095
Vending Machines	3,748	3,965	4,094	3,965
British Document Exchange	1,000	1,000	1,000	1,000
Other Rent	12,600	13,158	12,600	12,600
Recharges to other Services	533,735	543,000	543,402	484,000
Other Income	18,385	20,573	21,109	20,873
Total Income	589,063	601,357	601,800	542,033
Net Direct Expenditure	(91,177)	(138,511)	(146,743)	(94,661)
Central Support Services Charges	43,160	34,700	37,474	55,857
Net Expenditure	(48,017)	(103,811)	(109,269)	(38,804)
Balance B/F	246,274	155,382	198,257	88,988
Balance C/F	198,257	51,571	88,988	50,184

REGULATORY AND SUPPORT SERVICES

IT001	Actual	Estimate	Probable	Estimate
INFORMATION TECHNOLOGY	2013-2014	2014-2015	2014-2015	2015-2016
	£	£	£	£
Employees	412,263	355,993	344,257	317,647
Premises	2,551	2,551	2,561	2,561
Leased Cars	2,156	0	0	0
Supplies & Services				
- Consultants Fees	2,850	5,993	9,983	5,993
- Hardware, software, licences etc	227,916	329,654	275,038	336,897
- Subscriptions	890	1,070	1,091	1,091
Capital Charges				
- Depreciation	69,924	15,516	12,470	7,637
Gross Direct Expenditure	718,550	710,777	645,400	671,826
Government Grants	7,131	0	0	0
Sale of equipment	6,205	6,030	6,030	6,030
Recharges to other Services	829,000	806,000	806,000	877,000
Total Income	842,336	812,030	812,030	883,030
Net Direct Expenditure	(123,786)	(101,253)	(166,630)	(211,204)
Central Support Services Charges	153,135	194,933	172,293	164,054
Net Expenditure	29,349	93,680	5,663	(47,150)
Balance B/F	(119,011)	(58,860)	(89,662)	(83,999)
Balance C/F	(89,662)	34,820	(83,999)	(131,149)

REGULATORY AND SUPPORT SERVICES

FS001-12	Actual	Estimate	Probable	Estimate
FINANCIAL SERVICES	2013-2014	2014-2015	2014-2015	2015-2016
	£	£	£	£
Employees	320,765	259,072	317,357	333,323
Leased cars	124	0	0	0
Supplies & Services				
- Consultants Fees	1,000	0	0	0
- Bank Charges	273	0	0	0
- New Technology	374	386	500	500
- Stationery/publications etc.	3,199	7,350	7,350	7,350
- Other	51,512	11,357	10,058	10,608
Capital Charges				
- Depreciation	23,839	26,497	23,837	0
Gross Direct Expenditure	401,086	304,662	359,102	351,781
Recharges to other Services	444,075	495,000	495,000	525,000
Other	21,153	21,253	19,953	21,153
Total Income	465,228	516,253	514,953	546,153
Net Direct Expenditure	(64,142)	(211,591)	(155,851)	(194,372)
Central Support Services Charges	118,668	228,187	173,838	144,601
Net Expenditure	54,526	16,596	17,987	(49,771)
Balance B/F	(80,758)	(21,109)	(26,232)	(8,245)
Balance C/F	(26,232)	(4,513)	(8,245)	(58,016)

REGULATORY AND SUPPORT SERVICES

HR002-3	Actual	Estimate	Probable	Estimate
HUMAN RESOURCES	2013-2014	2014-2015	2014-2015	2015-2016
	£	£	£	£
Employees	147,806	72,467	102,761	106,901
- Lodging/Disturbance Allowance	0	0	0	0 **
- Advertising (staff)	2,557	0	0	0 **
- Other	0	0	0	0 **
Leased cars	497	0	0	0
Supplies & Services				
- Occupational Health	3,031	3,259	3,259	3,259
- Printing & Stationery	2,005	1,700	1,700	1,700
- Agency Staff	0	0	0	0
- Other	884	440	344	344
Gross Direct Expenditure	156,780	77,866	108,064	112,204
Recharge of items ** to specific users	0	0	0	0
Recharges to other Services	236,000	215,000	215,000	240,000
Total Income	236,000	215,000	215,000	240,000
Net Direct Expenditure	(79,220)	(137,134)	(106,936)	(127,796)
Central Support Services Charges	76,525	148,516	112,743	89,092
Net Expenditure	(2,695)	11,382	5,807	(38,704)
Balance B/F	(12,941)	(18,896)	(15,636)	(9,829)
Balance C/F	(15,636)	(7,514)	(9,829)	(48,533)

REGULATORY AND SUPPORT SERVICES

PY001-2 PAYROLL SUPPORT SERVICES	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees	54,538	55,406	55,960	56,741
Supplies & Services	1,252	1,496	1,506	1,506
Gross Direct Expenditure	55,790	56,902	57,466	58,247
Recharges to other Services	83,025	81,000	81,000	94,000
Total Income	83,025	81,000	81,000	94,000
Net Direct Expenditure	(27,235)	(24,098)	(23,534)	(35,753)
Central Support Services Charges	24,509	26,062	28,836	42,484
Net Expenditure	(2,726)	1,964	5,302	6,731
Balance B/F	905	(1,533)	(1,821)	3,481
Balance C/F	(1,821)	431	3,481	10,212

REGULATORY AND SUPPORT SERVICES

LG001-6	Actual	Estimate	Probable	Estimate
LEGAL SUPPORT SERVICES	2013-2014	2014-2015	2014-2015	2015-2016
	£	£	£	£
Employees	260,763	176,311	189,248	233,096
Transport	124	0	0	0
Supplies & Services				
- Data Protection Fee	0	0	0	0
- Land Registration Fees	0	0	0	0
- Publications & Books	16,121	11,686	11,686	11,686
- Subscriptions	2,010	1,791	1,827	1,827
- Other	16,023	3,143	3,143	3,143
Capital Charges				
- Depreciation	3,624	4,860	4,107	3,286
Total Expenditure	298,665	197,791	210,011	253,038
Fees & Charges	12,608	15,004	15,004	15,004
Recharges to other Services	286,000	347,000	347,000	389,000
Total Income	298,608	362,004	362,004	404,004
Net Direct Expenditure	57	(164,213)	(151,993)	(150,966)
Central Support Services Charges	85,147	149,242	93,898	85,837
Net Expenditure	85,204	(14,971)	(58,095)	(65,129)
Balance B/F	(54,306)	6,202	30,898	(27,197)
Balance C/F	30,898	(8,769)	(27,197)	(92,326)

REGULATORY AND SUPPORT SERVICES

CUSTOMER SERVICES	RC001-5	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees		176,829	218,032	259,030	323,681
Transport		795	0	0	3,798
Supplies & Services					
- Telephone		285	0	0	0
- Other		1,761	1,418	1,418	1,418
- Agency Workers		(566)	0	0	0
Capital Charges					
- Depreciation		0	26,347	26,347	0
Gross Direct Expenditure		179,104	245,797	286,795	328,897
Reimbursements		13,571	18,088	18,088	18,088
Income		33	0	0	0
Rent		0	0	0	0
Recharges to other Services		172,000	250,000	250,000	434,000
Total Income		185,604	268,088	268,088	452,088
Net Direct Expenditure		(6,500)	(22,291)	18,707	(123,191)
Central Support Services Charges		33,812	117,989	99,839	113,115
Net Expenditure		27,312	95,698	118,546	(10,076)
Balance B/F		(98,044)	(64,771)	(70,732)	47,814
Balance C/F		(70,732)	30,927	47,814	37,738

REGULATORY AND SUPPORT SERVICES

REPROGRAPHICS	RP001-7	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees		45,315	36,022	38,523	43,860
Premises		67	67	195	195
Leased cars		50	0	0	0
Supplies & Services					
- Equipment		2,157	2,704	3,684	3,684
- Printing & Stationery		10,093	12,000	11,000	11,000
- Machinery Hire		24,332	23,807	21,807	21,807
- Other		990	713	728	728
Capital Charges					
- Depreciation		1,200	1,200	1,200	1,200
Gross Direct Expenditure		84,204	76,513	77,137	82,474
Income		1,046	2,238	1,238	1,238
Recharges to other Services		112,359	99,000	99,000	118,000
Total Income		113,405	101,238	100,238	119,238
Net Direct Expenditure		(29,201)	(24,725)	(23,101)	(36,764)
Central Support Services Charges		44,435	40,225	42,570	52,707
Net Expenditure		15,234	15,500	19,469	15,943
Balance B/F		(55,367)	(38,301)	(40,133)	(20,664)
Balance C/F		(40,133)	(22,801)	(20,664)	(4,721)

REGULATORY AND SUPPORT SERVICES

INTERNAL AUDIT	IA001	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees		50,540	52,782	53,305	55,228
Supplies & Services - Other		410	455	465	465
Contracted Services		16,801	17,501	17,851	17,851
Gross Direct Expenditure		67,751	70,738	71,621	73,544
Recharges to other Support Services		68,000	73,000	73,000	100,000
Other		21	0	0	0
Total Income		68,021	73,000	73,000	100,000
Net Direct Expenditure		(270)	(2,262)	(1,379)	(26,456)
Central Support Services Charges		19,849	24,443	27,217	35,889
Net Expenditure		19,579	22,181	25,838	9,433
Balance B/F		(56,578)	(36,917)	(36,999)	(11,161)
Balance C/F		(36,999)	(14,736)	(11,161)	(1,728)

REGULATORY AND SUPPORT SERVICES

DS002-4	Actual	Estimate	Probable	Estimate
DEMOCRATIC SERVICES	2013-2014	2014-2015	2014-2015	2015-2016
	£	£	£	£
Employees	126,949	116,202	117,362	113,410
Transport	124	0	0	0
Gross Direct Expenditure	127,073	116,202	117,362	113,410
Income	0	0	0	0
Recharges to other Support Services	159,399	161,000	161,000	172,000
Total Income	159,399	161,000	161,000	172,000
Net Direct Expenditure	(32,326)	(44,798)	(43,638)	(58,590)
Central Support Services Charges	37,801	48,391	46,428	45,628
Net Expenditure	5,475	3,593	2,790	(12,962)
Balance B/F	6,002	5,966	11,477	14,267
Balance C/F	11,477	9,559	14,267	1,305

REGULATORY AND SUPPORT SERVICES

DMS	ML001/TP002	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees		62,711	54,130	58,884	57,811
Premises					
- Insurance		80	80	0	0
Supplies & Services					
- Postage		31,608	31,398	29,398	29,398
- Maintenance Agreements		1,150	1,213	1,213	1,213
Gross Direct Expenditure		95,549	86,821	89,495	88,422
Contributions postage		239	600	200	200
Recharges to other Services		163,990	160,000	160,000	153,000
Total Income		164,229	160,600	160,200	153,200
Net Direct Expenditure		(68,680)	(73,779)	(70,705)	(64,778)
Central Support Services Charges		71,168	64,879	67,653	79,319
Net Expenditure		2,488	(8,900)	(3,052)	14,541
Balance B/F		(14,104)	3,078	(11,616)	(14,668)
Balance C/F		(11,616)	(5,822)	(14,668)	(127)

COMMERCIAL SERVICES COMMITTEE

CA001	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
CULTURAL ACTIVITIES				
Employees	11,327	0	0	0
Supplies & Services				
- Insurance	12	0	0	0
- ADEC Grant	54,242	0	0	0
Gross Direct Expenditure	65,581	0	0	0
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	65,581	0	0	0
Central Support Services Charges	33,376	0	0	0
Net Expenditure/(Income)	98,957	0	0	0

LT001	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
COMMUNITY PROJECTS & GRANTS				
Employees	82,504	87,452	61,638	101,076
Premises				
- Grounds Maintenance	6,105	6,952	6,952	6,952
- Other	1,304	1,318	1,581	1,431
Transport	0	0	0	0
Supplies & Services				
- Services	21,753	0	-3,879	0
- Other (eg Equip,Printing,Searches)	64	3,498	4,148	3,498
- Communications & Computing	157	1,787	1,787	1,787
- Grants to Voluntary Organisations	515,309	122,620	109,037	110,037
- Miscellaneous	0	0	1,000	0
- Contribution to Capital	0	0	70,190	65,810
Gross Direct Expenditure	627,196	223,627	252,454	290,591
Other Contributions	16,402	0	866	0
Total Income	16,402	0	866	0
Net Direct Expenditure	610,794	223,627	251,588	290,591
Central Support Services Charges	22,284	26,812	20,071	41,072
Net Expenditure/(Income)	633,078	250,439	271,659	331,663

COMMERCIAL SERVICES COMMITTEE

PARADISE POOL	PO001	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees		11,116	5,506	5,560	9,431
Premises					
- Asset Management		9,870	0	0	0
- Insurance		2,872	2,872	2,911	2,911
Supplies & Services					
- Consultants Fees/Other		(351)	0	0	0
- Compensation		10,152	9,816	10,436	10,436
Payments to contractor		129,856	180,281	114,796	114,796
Capital Charges					
- Depreciation		50,663	50,663	50,663	50,663
Gross Direct Expenditure		214,178	249,138	184,366	188,237
Contract Payments		15,000	12,098	15,000	15,000
Other		0	0	0	0
Total Income		15,000	12,098	15,000	15,000
Net Direct Expenditure		199,178	237,040	169,366	173,237
Central Support Services Charges		15,344	20,724	17,354	17,712
Net Expenditure/(Income)		214,522	257,764	186,720	190,949

COMMERCIAL SERVICES COMMITTEE

MALTINGS PUBLIC HALL	MP001	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees		6,190	0	0	0
Premises					
- Repairs & Maintenance		51,262	1,582	1,582	0
- Insurance		3,486	0	3,098	3,098
Supplies & Services					
- Furniture Purchases		10,745	0	30,321	0
- Other Supplies & Services		0	0	0	0
- Other Payments (funded exp)		0	0	0	0
Capital Charges					
- Depreciation		14,048	13,768	17,223	17,223
Gross Direct Expenditure		85,731	15,350	52,224	20,321
Contract Payments Received		22,343	11,383	11,866	217
Total Income		22,343	11,383	11,866	217
Net Direct Expenditure		63,388	3,967	40,358	20,104
Central Support Services Charges		20,395	0	0	6,769
Net Expenditure/(Income)		83,783	3,967	40,358	26,873

TOURISM - MARKETING/GRANTS	MG001	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees		43,340	35,282	35,620	36,646
Transport				42	
Premises		1,231	1,208	729	594
Supplies & Services					
- Equipment, Furniture & Fittings		74	802	1,400	1,400
- Printing & Stationery		11,055	12,824	12,824	12,824
- Advertising		9,809	10,884	10,884	10,884
- Promotion		4,419	6,316	6,316	6,316
- Entertainers		3,293	3,000	3,000	3,000
- Other (eg payment of ticket sales)		3,566	1,914	1,818	1,818
- Grants & Subscriptions		0	0	0	0
Capital Charges					
- Depreciation		23	20	20	873
Gross Direct Expenditure		76,810	72,250	72,653	74,355
Guides - District Tours		10,192	10,000	10,000	10,000
Other (incl ticket sales)		8,828	3,397	10,797	10,297
Total Income		19,020	13,397	20,797	20,297
Net Direct Expenditure		57,790	58,853	51,856	54,058
Central Support Services Charges		38,908	42,309	38,939	35,933
Net Expenditure/(Income)		96,698	101,162	90,795	89,991

COMMERCIAL SERVICES COMMITTEE

SR001-14	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
SPORT & RECREATION				
Employees	106,704	91,239	92,127	74,355
Premises				
- Room Hire	1,001	1,500	1,502	1,502
- Fishing Rights	-308	0	0	0
- Mooring Rights	2,162	4,000	4,000	4,000
- Rates	1,394	1,354	1,395	1,395
- Life-Bouys	0	90	90	90
- Insurance	64	64	31	31
Supplies & Services				
- Equipment, Furniture & fittings	293	500	0	500
- Sports Coaches	315	7,297	3,515	7,297
- Search Fees	748	600	600	600
- Mobile Phones	28	0	0	0
- Conference Expenses	0	646	646	646
- Grants	4,769	2,500	4,762	2,500
- Sports Dec	27,982	27,984	23,871	27,984
- Other Payments (funded exp)	0	0	0	0
- Other	1,349	750	2,770	750
Gross Direct Expenditure	146,501	138,524	135,309	121,650
Course Fees	1,170	0	0	0
Rent Income	1,333	1,280	1,280	1,280
Total Income	2,503	1,280	1,280	1,280
Net Direct Expenditure	143,998	137,244	134,029	120,370
Central Support Services Charges	64,553	71,754	61,643	46,544
Net Expenditure/(Income)	208,551	208,998	195,672	166,914

COMMERCIAL SERVICES COMMITTEE

OC001	Actual	Estimate	Probable	Estimate
OLIVER CROMWELL HOUSE	2013-2014	2014-2015	2014-2015	2015-2016
	£	£	£	£
Employees	123,995	106,121	99,008	97,607
Premises				
- Materials	440	155	310	155
- Contract Work	3,437	1,995	1,995	1,995
- Asset management	3,377	0	0	0
- Electricity	2,591	2,676	2,757	2,757
- Gas	2,541	2,970	3,089	3,089
- Rates	8,526	8,608	8,779	8,779
- Contract Cleaning	73	70	70	70
- Ground Maintenance Costs	397	180	340	180
- Insurance	3,277	3,276	1,497	1,497
Supplies & Services				
- Equipment/Furniture & Fittings	7,208	8,354	10,686	7,075
- Materials	964	704	504	504
- Food Purchased	402	300	700	400
- Protective Clothing	496	508	508	508
- Printing, Stationery & Office	32	50	0	0
- Cash courier	2,081	2,610	2,010	0
- Payments to Guides	4,701	3,598	4,698	4,698
- Search Fees	44	0	0	0
- Telephone	774	748	638	595
- Cashiers Unders	173	133	133	133
- Joint Ticket payments	3,862	4,500	2,000	0
- Purchases for resale	17,436	28,704	39,704	39,704
- Other Payments	320	236	240	240
Capital Charges				
- Depreciation	18,214	18,214	18,214	18,214
Gross Direct Expenditure	205,361	194,710	197,880	188,200
Sales	35,348	45,697	58,879	56,597
Book a Bed	700	800	800	800
Guided Tours	12,145	11,797	11,797	11,797
Admission Fees	61,353	59,127	59,127	59,127
Other Income (e.g. Room hire)	2,907	3,900	3,196	3,196
Total Income	112,453	121,321	133,799	131,517
Net Direct Expenditure	92,908	73,389	64,081	56,683
Central Support Services Charges	48,775	60,870	50,759	54,793
Net Expenditure/(Income)	141,683	134,259	114,840	111,476

COMMERCIAL SERVICES COMMITTEE

MU001-2 MUSEUM - OLD GAOL HOUSE	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Premises				
- Contract Work	505	0	0	0
- Insurance	663	663	682	682
Supplies & Services				
-Communications & Computing	223	120	120	0
-Grant to Ely Museum	36,849	29,480	29,480	22,949
Capital Charges				
- Depreciation	28	25	29	30
Gross Direct Expenditure	38,268	30,288	30,311	23,661
Insurance Recovered	863	663	882	682
Total Income	863	663	882	682
Net Direct Expenditure	37,405	29,625	29,429	22,979
Central Support Services Charges	4,480	3,500	3,500	2,360
Net Expenditure/(Income)	41,885	33,125	32,929	25,339

TO001-2 PUBLIC CONVENIENCES	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees	99,722	92,757	102,674	96,739
Premises				
- Materials	3,042	1,136	1,136	1,136
- Contract work	1,956	2,115	3,565	2,116
- Electricity	8,793	8,289	9,087	8,537
- Rates	20,887	20,887	20,284	20,284
- Water/Sewerage Charges & Ground	28,554	23,926	31,244	28,644
- Insurance	754	754	648	648
Transport	1,919	2,976	2,976	3,575
Supplies & Services				
- Equipment, Furniture & Fittings	21,997	21,606	21,606	21,606
- Protective Clothing	256	200	100	200
- Consultants Fees	88	204	204	204
- Mobile Phones	332	400	400	400
- Miscellaneous	360	180	553	180
Capital Charges				
- Depreciation	32,284	32,142	34,004	34,005
Gross Direct Expenditure	220,944	207,572	228,481	218,274
Income	1,549	1,176	1,176	1,176
Total Income	1,549	1,176	1,176	1,176
Net Direct Expenditure	219,395	206,396	227,305	217,098
Central Support Services Charges	36,076	36,533	36,533	39,005
Net Expenditure/(Income)	255,471	242,929	263,838	256,103

COMMERCIAL SERVICES COMMITTEE

ELY MARKETS	MK001-4	Actual	Estimate	Probable	Estimate
		2013-2014	2014-2015	2014-2015	2015-2016
		£	£	£	£
Employees		60,452	64,919	67,729	87,043
Premises					
- Repairs & Maintenance		0	0	0	0
- Electricity		1,254	926	954	954
- Rates		16,721	16,721	16,111	16,111
- Grounds Maintenance		977	300	300	300
- Insurance		140	140	28	28
Transport		1,535	1,960	1,515	1,515
Supplies & Services					
- Equipment, Furniture & Fittings		3,252	3,326	2,917	2,917
- Repair of Stalls		111	509	509	509
- Protective Clothing		8	100	100	100
- Printing, Stationery & Office		402	406	406	406
- Entertainers		150	1,005	400	901
- Consultants Fees		3,752	4,176	4,620	9,260
- Advertising		2,873	2,792	2,792	2,288
- Other Communications & Computing		222	118	37	37
- Subscriptions		1,415	923	766	766
- Miscellaneous		3,745	0	50	0
Capital Charges					
- Depreciation		430	429	429	430
Gross Direct Expenditure		97,439	98,750	99,663	123,565
Ely Fair		2,233	2,403	1,803	1,803
Weekly Stall Charges		13,792	14,000	14,500	14,500
Weekly Pitch Charges		148,538	152,370	155,870	175,870
Casual Stall Charges		3,087	3,952	4,015	3,952
Other		4,302	3,071	3,071	3,071
Total Income		171,952	175,796	179,259	199,196
Net Direct Expenditure		(74,513)	(77,046)	(79,596)	(75,631)
Central Support Services Charges		26,096	43,981	40,611	38,205
Net Expenditure/(Income)		(48,417)	(33,065)	(38,985)	(37,426)

COMMERCIAL SERVICES COMMITTEE

CAR PARKS	PV001-3	Actual	Estimate	Probable	Estimate
		2013-2014	2014-2015	2014-2015	2015-2016
		£	£	£	£
Employees		103,234	76,956	52,130	64,616
Premises					
- Repairs & Maintenance		1,458	0	720	0
- Electricity		5,111	4,558	5,194	5,194
- Lease Rents		3,777	3,777	1,933	1,933
- Rates		67,189	103,057	101,175	101,175
- Sewerage Charge		204	204	211	211
- Repair Street Lamps		3,830	3,834	3,834	3,834
- Grounds Maintenance Costs		5,273	3,222	5,071	3,222
- Insurance		2,089	2,089	2,676	2,676
Supplies & Services					
- Equipment, Furniture & Fittings		2,821	3,555	7,771	3,555
- Protective Clothing		395	600	400	400
- Printing, Stationery & Office		1,937	2,050	1,050	2,050
- Courier		9,043	7,993	7,992	7,992
- Mobile Phones		261	383	283	283
- Adverts		549	600	2,920	600
- Subscriptions		1,142	1,076	0	0
- Miscellaneous (eg inquiries)		391	300	860	300
Third Party Payments		9,360	0	0	0
Capital Charges					
- Depreciation		5,403	14,189	5,583	5,615
- Impairment		28,162	0	0	0
Gross Direct Expenditure		251,629	228,443	199,803	203,656
Fees & Charges		114,521	110,504	125,004	122,504
Excess Parking Charges		42,345	54,484	35,484	35,484
Other		24,406	17,320	32,570	17,320
Total Income		181,272	182,308	193,058	175,308
Net Direct Expenditure		70,357	46,135	6,745	28,348
Central Support Services Charges		57,665	84,349	67,495	58,149
Net Expenditure/(Income)		128,022	130,484	74,240	86,497

COMMERCIAL SERVICES COMMITTEE

PV005 LITTLEPORT STATION CAR PARK	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Premises				
- Repairs & Maintenance	0	1,530	1,530	1,530
- Repair Street Lamps	160	161	161	161
- Insurance	117	117	121	121
Supplies & Services				
- Solicitors/consultants	6,358	1,831	3,431	1,831
- Other Payments (funded exp)	0	0	0	0
Gross Direct Expenditure	6,635	3,639	5,243	3,643
Contributions	5,163	3,570	5,170	3,570
Total Income	5,163	3,570	5,170	3,570
Net Direct Expenditure	1,472	69	73	73
Central Support Services Charges	0	0	0	0
Net Expenditure/(Income)	1,472	69	73	73

COMMERCIAL SERVICES COMMITTEE

COMMUNITY SAFETY	CS001	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees		44,739	36,448	36,813	27,141
Premises		65,264	60,578	(2,069)	(2,069)
Supplies & Services					
- Consultants Fees/County Council		5,000	2,500	6,000	6,000
- Communications & Computing		0	696	696	696
- Other Payments (funded exp)		44	0	0	0
- Contributions		46,980	18,349	69,016	14,076
Capital Charges					
- Depreciation		19,497	0	19,498	19,497
Gross Direct Expenditure		181,524	118,571	129,954	65,341
Contributions		50,550	27,858	23,525	5,000
Total Income		50,550	27,858	23,525	5,000
Net Direct Expenditure		130,974	90,713	106,429	60,341
Central Support Services Charges		29,543	18,732	18,732	21,318
Net Expenditure/(Income)		160,517	109,445	125,161	81,659

TOWN CENTRES	TC001/2	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Premises					
- Insurance		968	0	28	28
Transport		0	0	0	0
Supplies & Services		4,559	21,779	21,779	21,779
Gross Direct Expenditure		5,527	21,779	21,807	21,807
Income		0	0	0	0
Total Income		0	0	0	0
Net Direct Expenditure		5,527	21,779	21,807	21,807
Central Support Service Charges		0	0	0	0
Net Expenditure/(Income)		5,527	21,779	21,807	21,807

COMMERCIAL SERVICES COMMITTEE

AWARD DITCHES	AW001-8	Actual	Estimate	Probable	Estimate
		2013-2014	2014-2015	2014-2015	2015-2016
		£	£	£	£
Employees		11,407	14,225	13,544	16,398
Premises		13,867	4,476	4,476	4,476
Transport		1,995	3,111	3,157	3,157
Supplies & Services		504	761	761	761
Capital Charges - Depreciation		2,382	2,384	2,384	2,382
Gross Direct Expenditure		30,155	24,957	24,322	27,174
Income		0	0	0	0
Total Income		0	0	0	0
Net Direct Expenditure		30,155	24,957	24,322	27,174
Central Support Services Charges		25,055	14,861	14,861	18,937
Net Expenditure/(Income)		55,210	39,818	39,183	46,111

CLOSED CHURCHYARDS	CY001	Actual	Estimate	Probable	Estimate
		2013-2014	2014-2015	2014-2015	2015-2016
		£	£	£	£
Employees		22,513	22,967	22,114	24,371
Premises - Contract Work		2,135	1,076	1,076	1,076
Gross Direct Expenditure		24,648	24,043	23,190	25,447
Income		0	0	0	0
Total Income		0	0	0	0
Net Direct Expenditure		24,648	24,043	23,190	25,447
Central Support Service Charges		34,260	53,086	53,086	76,198
Net Expenditure/(Income)		58,908	77,129	76,276	101,645

COMMERCIAL SERVICES COMMITTEE

HE001 HEALTH & SAFETY AT WORK	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees	23,464	16,922	12,308	27,463
Supplies and Services	395	305	1,505	305
Gross Direct Expenditure	23,859	17,227	13,813	27,768
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	23,859	17,227	13,813	27,768
Central Support Services Charges	6,126	6,753	4,609	3,761
Net Expenditure/(Income)	29,985	23,980	18,422	31,529

CG001 CONTRACT GRASSCUTTING	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees	139,658	153,998	156,655	150,457
Premises	8,243	5,008	5,008	5,008
Transport	26,253	17,052	27,953	17,417
Supplies & Services	53,440	25,756	30,780	25,756
Capital Charges - Depreciation	12,196	11,728	15,206	15,209
Gross Direct Expenditure	239,790	213,542	235,602	213,847
Other Receipts & Fees	211,684	195,297	183,297	195,297
Total Income	211,684	195,297	183,297	195,297
Net Direct Expenditure	28,106	18,245	52,305	18,550
Central Support Services Charges	13,769	16,568	15,710	16,536
Net Expenditure	41,875	34,813	68,015	35,086

COMMERCIAL SERVICES COMMITTEE

OS001 MAINTENANCE OF OPEN SPACES	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees	12,329	14,361	12,024	12,393
Premises				
- Repairs & Maintenance	1,868	90	1,290	90
- Rents	2,083	2,229	2,229	2,229
- Ground Maintenance Costs	16,882	6,824	7,740	6,824
- Insurance	2,590	2,590	2,341	2,341
- Other	557	363	374	374
Supplies & Services				
- Equipment, Furniture & Fittings	6,634	1,986	3,378	1,986
- Services (e.g. Tipping Fees)	510	356	356	356
- Other (e.g. Vehicle Removal&Exps)	17,865	210	213	213
Capital Charges				
- Depreciation	15,230	15,114	15,229	15,231
- Impairment	350	0	0	0
Gross Direct Expenditure	76,898	44,123	45,174	42,037
Rents	219	214	214	214
Contributions	2,299	738	3,246	1,238
Other	1,912	500	1,395	5,000
Total Income	4,430	1,452	4,855	6,452
Net Direct Expenditure	72,468	42,671	40,319	35,585
Central Support Services Charges	154,004	159,653	159,224	151,480
Net Expenditure/(Income)	226,472	202,324	199,543	187,065

COMMERCIAL SERVICES COMMITTEE

ASSET MANAGEMENT	PR002	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees		27,855	23,332	20,936	64,630
Premises					
- Contract Work		47,681	141,528	145,641	141,528
- Insurance		71,423	73,745	71,381	71,381
Supplies & Services		4,499	40	40	390
Capital Charges					
- Depreciation		1,493	1,493	17,840	14,172
- Impairment		237	0	0	0
Gross Direct Expenditure		153,188	240,138	255,838	292,101
Rents		9,270	8,090	8,090	8,090
Other Receipts		-31	144	149	149
Total Income		9,239	8,234	8,239	8,239
Net Direct Expenditure		143,949	231,904	247,599	283,862
Central Support Services Charges		55,161	116,224	102,179	79,176
Net Expenditure/(Income)		199,110	348,128	349,778	363,038

COMMERCIAL SERVICES COMMITTEE

DP001-3	Actual	Estimate	Probable	Estimate
DEPOT SUPPORT SERVICES	2013-2014	2014-2015	2014-2015	2015-2016
	£	£	£	£
Employees	24,367	23,524	24,428	26,052
Premises				
- Rates	16,770	16,770	17,153	17,153
- Electricity	4,321	3,429	3,532	3,532
- Insurance	1,797	1,797	1,826	1,826
- Other (incl contract work)	15,779	5,222	4,742	5,242
Transport	(314)	37	509	509
Supplies & Services	7,652	2,155	2,155	2,155
Third Party Payments	0	0	0	0
Capital Charges				
- Depreciation	9,860	9,860	9,860	9,860
Gross Direct Expenditure	80,232	62,794	64,205	66,329
Balance B/F	17,319	0	(11,189)	0
Income	38,086	32,084	32,084	32,084
Recharges to other Services	50,000	50,000	50,000	45,000
Total Income	105,405	82,084	70,895	77,084
Net Direct Expenditure	(25,173)	(19,290)	(6,690)	(10,755)
Central Support Services Charges	25,173	9,609	9,609	13,239
Net Expenditure	0	(9,681)	2,919	2,484

COMMERCIAL SERVICES COMMITTEE

GENERAL GANG	GG001	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees		82,480	78,495	79,860	79,460
Premises		332	1,344	344	1,344
Transport & Plant		12,002	11,328	10,887	10,899
Supplies & Services		3,861	4,265	3,845	4,345
Capital Charges - Depreciation		3,748	1,453	1,453	0
Gross Direct Expenditure		102,423	96,885	96,389	96,048
Balance B/F		14,337	0	8,564	0
Income		471	0	0	0
Recharges to other Services		109,000	119,000	119,000	118,000
Total Income		123,808	119,000	127,564	118,000
Net Direct Expenditure		(21,385)	(22,115)	(31,175)	(21,952)
Central Support Services Charges		21,385	21,477	20,619	19,578
Net Expenditure		0	(638)	(10,556)	(2,374)

COMMERCIAL SERVICES COMMITTEE

PARKS & GARDENS	PG001	Actual	Estimate	Probable	Estimate
		2013-2014	2014-2015	2014-2015	2015-2016
		£	£	£	£
Employees		179,842	157,158	180,203	167,025
Premises		(60)	3,034	1,284	3,034
Transport		51,314	47,188	53,088	49,862
Supplies & Services		13,616	6,006	7,152	6,639
Capital Charges - Depreciation		20,544	16,983	18,765	16,417
Gross Direct Expenditure		265,256	230,369	260,492	242,977
Balance B/F		6,164	0	192	0
Sale of Vehicles/Machinery		22,273	53	53	53
Fees & Charges		560	6,652	0	0
Other contributions		6,371	4,491	4,716	4,716
Recharges to other Services		258,200	241,000	241,000	271,000
Total Income		293,568	252,196	245,961	275,769
Net Direct Expenditure		(28,312)	(21,827)	14,531	(32,792)
Central Support Services Charges		28,312	29,896	29,896	31,945
Net Expenditure		0	8,069	44,427	(847)

CORPORATE GOVERNANCE AND FINANCE COMMITTEE

CN001	Actual	Estimate	Probable	Estimate
CORPORATE PROVISIONS	2013-2014	2014-2015	2014-2015	2015-2016
	£	£	£	£
Corporate Savings Target	0	0	0	0
Corporate Salary Savings Target	0	(55,000)	(55,000)	(55,000)
Contribution to Vehicle Replacements	29,000	29,000	29,000	29,000
Savings to be found	0	0	0	0
Insurance	(4,773)	0	0	0
CT support to Parishes	138,959	104,218	104,218	69,478
Inflation Provision	0	185,360	0	185,100
Payroll incremental costs above inflation	0	100,000	30,000	100,000
Support Services under/(over) charged	223,547	132,912	30,984	(215,950)
Depreciation & disposals	8,150	0	0	0
Reversal of Year end entries - AP/AR	(690,418)	0	0	0
Total Expenditure	(295,535)	496,490	139,202	112,628
Other grants/funding	36,380	0	0	0
Sparsity Grant	0	0	0	0
CT support funding	0	0	0	0
Section 93 Grant	0	0	0	0
Total Income	36,380	0	0	0
Net Expenditure	(331,915)	496,490	139,202	112,628

IN001	Actual	Estimate	Probable	Estimate
INTEREST & FINANCING TRANSACTIONS	2013-2014	2014-2015	2014-2015	2015-2016
	£	£	£	£
Supplies & Services				
- Sector Fee	6,000	5,996	6,750	6,750
- Interest paid on Loan	0	0	0	0
- BACS Service	9,172	7,206	9,283	9,283
- Bank Charges	38,964	37,490	46,598	46,598
- Contribution to Capital	22,188	0	18,206	0
Gross Direct Expenditure	76,324	50,692	80,837	62,631
Non Capital Receipts	21,181	10,000	10,000	10,000
Credit card fees	6,547	5,750	6,250	6,250
Interest - Assisted Car Purchase	0	0	0	0
Interest - Late Payments	4,872	50	1,354	50
Total Income	32,600	15,800	17,604	16,300
Net Expenditure/(Income)	43,724	34,892	63,233	46,331

CORPORATE GOVERNANCE AND FINANCE COMMITTEE

MISCELLANEOUS SERVICES	MF001	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees					
- Early Retirement		251,093	89,880	89,880	89,880
- BUPA Contributions		1,023	0	0	0
- Childcare Scheme		15,689	20,263	20,263	20,263
Supplies and Services		-1	25	25	25
Gross Direct Expenditure		267,804	110,168	110,168	110,168
Other Income		0	25	25	25
Total Income		0	25	25	25
Net Expenditure/(Income)		267,804	110,143	110,143	110,143

EMERGENCY PLANNING	EP001	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees		23,524	15,336	10,879	17,853
Premises		273	187	371	192
Transport		2,336	2,336	2,831	2,831
Leased cars		50	0	0	0
Supplies & Services		6,425	8,751	7,372	8,751
Third Party Payments		0	0	0	0
Gross Direct Expenditure		32,608	26,610	21,453	29,627
Income		1,869	1,869	2,359	2,359
Total Income		1,869	1,869	2,359	2,359
Net Direct Expenditure		30,739	24,741	19,094	27,268
Central Support Services Charges		6,114	10,358	9,500	5,816
Net Expenditure/(Income)		36,853	35,099	28,594	33,084

CORPORATE GOVERNANCE AND FINANCE COMMITTEE

OH001 OUT OF HOURS - CALL OUT SERVICE	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees	16,563	15,921	16,080	15,559
Leased Cars	25	0	0	0
Mobile phones	526	504	504	504
Gross Direct Expenditure	17,114	16,425	16,584	16,063
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	17,114	16,425	16,584	16,063
Central Support Services Charges	17	59	59	33
Net Expenditure/(Income)	17,131	16,484	16,643	16,096

HL005 COMMUNITY LAND TRUSTS	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Supplies & Services				
- Agency Workers	15,000	15,000	15,000	15,500
- Professional Services Support	35,000	10,000	10,000	10,000
- Grants	5,074	10,000	10,000	6,440
- CLT Loans	30,000	30,000	30,000	0
Gross Direct Expenditure	85,074	65,000	65,000	31,940
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	85,074	65,000	65,000	31,940
Central Support Services Charges	0	564	564	1,093
Net Expenditure	85,074	65,564	65,564	33,033

CORPORATE GOVERNANCE AND FINANCE COMMITTEE

HS001 STRATEGIC HOUSING SERVICES	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees	73,171	81,769	86,927	100,013
Premises				
- Electricity	607	739	761	761
- Rents	0	0	0	0
- Street Lamp Maintenance	622	622	622	622
- Insurance - Other Indemnities	277	277	270	270
Leased Cars	185	0	0	0
Supplies & Services				
- Catering	0	0	0	0
- Professional Services	28,100	28,390	28,390	88,390
- Communications & Computing	146	180	180	180
- Expenses	368	424	424	424
- Rural Housing Enabler	2,603	2,000	2,000	2,000
- Other Payments	18,000	18,020	21,930	18,020
- Other Payments (funded exp)	0	0	0	0
Gross Direct Expenditure	124,079	132,421	141,504	210,680
Reimbursements	6,484	7,100	7,100	7,100
Other	2,143	1,094	1,444	1,444
Total Income	8,627	8,194	8,544	8,544
Net Direct Expenditure	115,452	124,227	132,960	202,136
Central Support Services Charges	45,525	37,677	35,056	36,402
Net Expenditure/(Income)	160,977	161,904	168,016	238,538

HG001/5 DEVELOPMENT CAPACITY FUND	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees	52,298	37,372	37,740	9,391
Premises	375	0	0	0
Transport	0	0	0	0
Supplies & Services				
- Professional Services	76,760	0	0	0
- Miscellaneous	42,965	0	0	0
Gross Direct Expenditure	172,398	37,372	37,740	9,391
Grants	130,373	37,372	37,740	9,391
Total Income	130,373	37,372	37,740	9,391
Net Expenditure/(Income)	42,025	0	0	0

CORPORATE GOVERNANCE AND FINANCE COMMITTEE

LOCAL PLANS POLICY	LP001	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees		188,332	167,269	159,839	162,735
Rents		120	200	200	200
Transport		62	0	0	0
Supplies & Services					
- Professional Services		61,321	120,102	120,202	40,202
- Other (e.g. Telephone charges)		783	246	246	246
- Advertising (Other than staff)		0	651	651	651
- Subscriptions		427	280	286	286
- Other Payments (funded exp)		0	0	0	0
Gross Direct Expenditure		251,045	288,748	281,424	204,320
Sale of Printing/Stationery		1	23	23	23
Total Income		1	23	23	23
Net Direct Expenditure		251,044	288,725	281,401	204,297
Central Support Services Charges		66,330	87,739	64,879	57,504
Net Expenditure/(Income)		317,374	376,464	346,280	261,801

RAIL PASSES/COMMUNITY TRANSPORT	FA001	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Supplies & Services					
- Purchase of Railcards		14,842	17,138	17,138	0
- Grants		49,172	0	0	15,000
Gross Direct Expenditure		64,014	17,138	17,138	15,000
Railcards sold		16,744	20,144	20,144	0
Total Income		16,744	20,144	20,144	0
Net Direct Expenditure		47,270	(3,006)	(3,006)	15,000
Central Support Services Charges		0	0	0	0
Net Expenditure/(Income)		47,270	(3,006)	(3,006)	15,000

CORPORATE GOVERNANCE AND FINANCE COMMITTEE

ED001-4	Actual	Estimate	Probable	Estimate
ECONOMIC DEVELOPMENT	2013-2014	2014-2015	2014-2015	2015-2016
	£	£	£	£
Employees	221,344	180,996	153,676	97,362
Premises	1,129	1,144	2,573	2,373
Transport				
- Leased cars	3,406	3,796	3,796	0
Supplies & Services				
- Catering	266	150	150	150
- Equipment, Furniture & Fittings	10	0	0	0
- Printing, Stationery & Office	195	110	485	110
- Professional Services	4,827	2,000	2,000	2,000
- Promotion Costs	7,184	10,000	10,168	5,000
- Community Grants	11,650	22,500	13,286	17,500
- Subscriptions	2,775	2,690	2,744	2,744
- Staff Conference Expenses	249	0	0	0
- Apprenticeship grants	9,000	16,000	16,000	16,000
- Other Payments (funded exp)	0	0	0	0
Depreciation	7,700	7,700	7,700	7,700
Industrial Development	(6,752)	(5,733)	(405)	28,431
E-Space North	(29,115)	(2,688)	(34,134)	(15,133)
Gross Direct Expenditure	233,868	238,665	178,039	164,237
Other Contributions	193	0	500	0
Total Income	193	0	500	0
Net Direct Expenditure	233,675	238,665	177,539	164,237
Central Support Services Charges	56,972	74,088	58,848	56,258
Net Expenditure/(Income)	290,647	312,753	236,387	220,495

CORPORATE GOVERNANCE AND FINANCE COMMITTEE

E-SPACE NORTH	ED002	Actual	Estimate	Probable	Estimate
		2013-2014	2014-2015	2014-2015	2015-2016
		£	£	£	£
Employees		50,030	48,714	49,200	53,749
Premises					
- Repair & Maintenance		16,282	11,996	23,996	11,996
- Energy		18,518	23,534	22,315	22,315
- Rates		20,936	22,638	21,317	21,317
- Contract Cleaning		468	348	348	348
- Insurance		4,377	4,377	3,645	3,645
- Other		98	20	20	20
Supplies and Services					
- Equipment, Furniture & Fittings		9,708	15,611	13,758	15,261
- Catering		9,812	8,500	8,500	8,500
- Professional Services		909	0	1,068	0
- Communications & Computing		56,408	72,052	66,548	72,052
- Miscellaneous		2,986	308	464	464
Third Party Payments		2,831	2,509	2,559	2,559
Capital Charges					
- Depreciation		24,606	28,153	24,123	24,741
Gross Direct Expenditure		217,969	238,760	237,861	236,967
Contributions		929	600	1,147	1,147
Sales, Fees & Charges		42,226	38,310	38,310	38,310
Rent		169,404	170,000	200,000	180,000
Other receipts		43,271	45,244	45,244	45,244
Total Income		255,830	254,154	284,701	264,701
Net Direct Expenditure		(37,861)	(15,394)	(46,840)	(27,734)
Central Support Services Charges		8,746	12,706	12,706	12,601
Net Expenditure/(Income)		(29,115)	(2,688)	(34,134)	(15,133)

INDUSTRIAL DEVELOPMENT (7 & 8 ST THOMAS PLACE)	ED003	Actual	Estimate	Probable	Estimate
		2013-2014	2014-2015	2014-2015	2015-2016
		£	£	£	£
Employees		5,233	5,406	5,458	5,672
Premises		2,346	623	1,390	1,390
Capital Charges					
- Depreciation		7,082	8,314	7,123	7,162
- Impairment		0	0	0	0
Gross Direct Expenditure		14,661	14,343	13,971	14,224
Income		21,854	20,502	14,802	20,802
Total Income		21,854	20,502	14,802	20,802
Net Direct Expenditure		(7,193)	(6,159)	(831)	(6,578)
Central Support Services Charges		441	426	426	35,009
Net Expenditure/(Income)		(6,752)	(5,733)	(405)	28,431

CORPORATE GOVERNANCE AND FINANCE COMMITTEE

STRATEGIC PLANNING	SP001	Actual	Estimate	Probable	Estimate
		2013-2014	2014-2015	2014-2015	2015-2016
		£	£	£	£
Employees		37,717	38,079	43,500	101,362
Premises		0	0	0	0
Supplies & Services					
- Consultants Fees		0	0	0	0
- Parish proportion		24,024	0	8,000	8,000
Capital Charges					
- Depreciation		0	2,800	2,800	0
Gross Direct Expenditure		61,741	40,879	54,300	109,362
<u>Income</u>					
CIL - Community Infrastructure Levy		160,159	0	8,000	8,000
Total Income		160,159	0	8,000	8,000
Net Direct Expenditure		(98,418)	40,879	46,300	101,362
Central Support Services Charges		0	4,404	4,404	11,732
Net Expenditure/(Income)		(98,418)	45,283	50,704	113,094

CORPORATE GOVERNANCE AND FINANCE COMMITTEE

LOCAL DEMOCRACY SUMMARY	Page No.	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
MEMBERS' & COMMITTEE SUPPORT					
- Support	61	653,074	577,216	568,103	541,885
- Member Training	61	20,176	22,289	22,108	38,744
		673,250	599,505	590,211	580,629
CIVIC RELATIONS & CEREMONIAL	62	16,203	17,173	17,144	17,800
CUSTOMER RELATIONS					
- Public Relations	62	55,612	56,731	57,231	58,807
- Complaints involving CE & Ombudsman	63	23,797	0	0	0
- Customer Care	63	129,013	0	0	0
		208,422	56,731	57,231	58,807
Total Cost of Local Democracy Carried to Main Summary	3	897,875	673,409	664,586	657,236

CORPORATE GOVERNANCE AND FINANCE COMMITTEE

MC001	Actual	Estimate	Probable	Estimate
MEMBERS & CTTE SUPPORT	2013-2014	2014-2015	2014-2015	2015-2016
	£	£	£	£
Employees				
- Staff	161,611	21,933	27,200	36,231
- Members Allowances	204,114	208,083	208,083	208,083
Premises	615	1,047	1,047	1,047
Transport	3,940	1,255	1,000	3,984
Supplies & Services				
- Consultants	0	0	0	0
- Trav.Sub & Conference Expenses	2,672	2,306	2,306	2,306
- Other (e.g. Publications)	3,318	3,743	3,625	3,625
Gross Direct Expenditure	376,270	238,367	243,261	255,276
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	376,270	238,367	243,261	255,276
Central Support Services Charges	276,804	338,849	324,842	286,609
Net Expenditure/(Income)	653,074	577,216	568,103	541,885

MC005	Actual	Estimate	Probable	Estimate
MEMBER TRAINING	2013-2014	2014-2015	2014-2015	2015-2016
	£	£	£	£
Employees				
- Staff	11,387	11,137	11,248	16,120
- Training	1,047	2,008	2,008	7,008
Rents	0	0	0	0
Leased cars	44	233	237	237
Supplies & Services				
- Catering	0	0	0	0
- Members Seminar Fees/Printing	0	0	0	0
- Subscriptions	290	290	296	296
- Other Payments (funded exp)	0	0	0	0
Gross Direct Expenditure	12,768	13,668	13,789	23,661
Income	100	0	0	0
Total Income	100	0	0	0
Net Direct Expenditure	12,668	13,668	13,789	23,661
Central Support Services Charges	7,508	8,621	8,319	15,083
Net Expenditure/(Income)	20,176	22,289	22,108	38,744

CORPORATE GOVERNANCE AND FINANCE COMMITTEE

CV001-2 CIVIC RELATIONS & CEREMONIAL	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees	5,499	996	996	996
Premises	529	39	10	10
Supplies & Services				
- Chairmans Personal Allowance	3,510	3,855	3,855	3,855
- Civic Expenses	1,357	1,207	1,207	1,207
- Vice Chairmans Personal Allowance	938	1,030	1,030	1,030
- Other (eg Equipment)	4,223	5,773	5,773	5,773
Gross Direct Expenditure	16,056	12,900	12,871	12,871
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	16,056	12,900	12,871	12,871
Central Support Services Charges	147	4,273	4,273	4,929
Net Expenditure/(Income)	16,203	17,173	17,144	17,800

PU001-2 PUBLIC RELATIONS	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Licences	601	601	601	601
Third Party Payments	49,544	49,987	50,487	50,487
Gross Direct Expenditure	50,145	50,588	51,088	51,088
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	50,145	50,588	51,088	51,088
Central Support Services Charges	5,467	6,143	6,143	7,719
Net Expenditure/(Income)	55,612	56,731	57,231	58,807

CORPORATE GOVERNANCE AND FINANCE COMMITTEE

CU002 COMPLAINTS - CE & OMBUDSMAN	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees	17,865	0	0	0
Leased cars	728	0	0	0
Gross Direct Expenditure	18,593	0	0	0
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	18,593	0	0	0
Central Support Services Charges	5,204	0	0	0
Net Expenditure/(Income)	23,797	0	0	0

CU003 CUSTOMER SERVICES	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees	68,411	0	0	0
Leased cars	596	0	0	0
Supplies & Services				
- Advertising other than staff	3	0	0	0
Capital charges				
- Depreciation	21,846	0	0	0
Gross Direct Expenditure	90,856	0	0	0
Income	4,373	0	0	0
Total Income	4,373	0	0	0
Net Direct Expenditure	86,483	0	0	0
Central Support Services Charges	42,530	0	0	0
Net Expenditure/(Income)	129,013	0	0	0

CORPORATE GOVERNANCE AND FINANCE COMMITTEE

CORPORATE MANAGEMENT SUMMARY	Page No.	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
CORPORATE MANAGEMENT & DIRECTION					
- Policy Research & Review	65	170,092	129,548	121,919	134,363
- Management Team	66	219,117	311,964	254,931	206,239
- Performance Management	66	10,806	0	7,525	75,579
Net Cost of Corporate Management Carried to Main Summary	3	400,015	441,512	384,375	416,181

CORPORATE GOVERNANCE AND FINANCE COMMITTEE

PR001 POLICY RESEARCH & REVIEW	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
Employees	0	0	0	0
Premises	0	0	0	0
Supplies & Services				
- External Audit Fees	105,489	71,232	77,061	54,450
- Consultants Fees	0	0	0	0
- Corporate Adverts	2,085	3,207	3,207	3,207
- Subscriptions-East of England LGA	8,335	8,751	8,336	8,502
- Subscriptions-LGA	8,700	8,700	8,700	8,873
- Other (e.g. Licences)	1,443	1,008	1,008	1,008
Gross Direct Expenditure	126,052	92,898	98,312	76,040
Income	0	0	13,043	0
Total Income	0	0	13,043	0
Net Direct expenditure	126,052	92,898	85,269	76,040
Central Support Services Charges	44,040	36,650	36,650	58,323
Net Expenditure/(Income)	170,092	129,548	121,919	134,363

CORPORATE GOVERNANCE AND FINANCE COMMITTEE

PR003	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
MANAGEMENT TEAM				
Employees	174,621	975,055	570,642	438,155
Premises	16	16	9	9
Leased cars	5,295	21,476	21,476	4,869
Supplies & Services	1,111	1,650	2,553	1,653
Gross Direct Expenditure	181,043	998,197	594,680	444,686
Recharge to other services	0	995,476	581,358	436,976
Other Income	50	72	72	72
Total Income	50	995,548	581,430	437,048
Net Direct Expenditure	180,993	2,649	13,250	7,638
Central Support Services Charges	38,124	309,315	241,681	198,601
Net Expenditure/(Income)	219,117	311,964	254,931	206,239

PR005	Actual 2013-2014 £	Estimate 2014-2015 £	Probable 2014-2015 £	Estimate 2015-2016 £
PERFORMANCE MANAGEMENT				
Employees	10,021	0	10,098	50,568
Leased cars	50	0	0	0
Capital charges - Depreciation	0	0	0	0
Gross Direct Expenditure	10,071	0	10,098	50,568
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	10,071	0	10,098	50,568
Central Support Services Charges	735	0	(2,573)	25,011
Net Expenditure/(Income)	10,806	0	7,525	75,579

CORPORATE GOVERNANCE AND FINANCE COMMITTEE

EL001	Actual	Estimate	Probable	Estimate
ELECTORAL REGISTRATION	2013-2014	2014-2015	2014-2015	2015-2016
	£	£	£	£
Employees	31,865	35,167	47,388	37,699
Supplies & Services				
- Canvassers Fees	15,634	18,411	18,779	18,779
- Postage	6,429	6,998	16,998	6,998
- Printing & Stationery	2,954	2,928	35,735	2,928
- Other (e.g. Conference expenses)	1,815	1,786	16,788	1,788
Gross Direct Expenditure	58,697	65,290	135,688	68,192
Sales of Registers	2,932	1,624	74,301	1,624
Total Income	2,932	1,624	74,301	1,624
Net Direct Expenditure	55,765	63,666	61,387	66,568
Central Support Services Charges	29,626	28,337	31,337	54,977
Net Expenditure/(Income)	85,391	92,003	92,724	121,545

LE001	Actual	Estimate	Probable	Estimate
COST OF ELECTIONS	2013-2014	2014-2015	2014-2015	2015-2016
	£	£	£	£
Employees	35,436	30,698	31,004	31,440
Premises				
- Polling Stations	1,074	845	842	15,842
Supplies & Services				
- Presiding Officers	1,500	1,003	0	0
- Poll Clerks	780	851	3,147	43,147
- Counting Assistants	680	1,293	0	0
- Returning Officers	248	0	0	0
- Printing & Stationery	1,642	1,961	4,486	24,961
- Postage	1,289	779	1,160	10,779
- Other (e.g. Publications/Adverts)	62	766	766	766
Gross Direct Expenditure	42,711	38,196	41,405	126,935
Income	0	0	0	0
Total Income	0	0	0	0
Net Direct Expenditure	42,711	38,196	41,405	126,935
Central Support Services Charges	39,682	60,443	55,457	76,664
Net Expenditure/(Income)	82,393	98,639	96,862	203,599

STATEMENT OF RESERVES - 2013/14 - 2017/18

	2013/14				2014/15				2015/16			
	Opening Balance 1 April	Transfers to Reserve	Contributions from Reserve	Forecast Balance 31 Mar	Opening Balance 1 April	Transfers to Reserve	Contributions from Reserve	Forecast Balance 31 Mar	Opening Balance 1 April	Transfers to Reserve	Contributions from Reserve	Forecast Balance 31 Mar
	£	£	£	£	£	£	£	£	£	£	£	£
District Elections	22,000	54,645	0	76,645	76,645	22,000	0	98,645	98,645	22,000	(88,000)	32,645
HPDG	489,848	0	(134,552)	355,296	355,296	0	(331,568)	23,728	23,728	0	(23,728)	0
Asset Management	221,655	0	(70,000)	151,655	151,655	100,000	0	251,655	251,655	0	0	251,655
Organisational Change Reserve	229,710	17,074	(68,530)	178,254	178,254	177,106	(87,551)	267,809	267,809	0	0	267,809
Virtual Storage Solution	39,000	13,000	0	52,000	52,000	13,000	0	65,000	65,000	13,000	(65,000)	13,000
Housing Conditions Survey	30,000	10,000	0	40,000	40,000	10,000	0	50,000	50,000	10,000	(60,000)	0
Surplus Savings Reserve	815,032	802,987	0	1,618,019	1,618,019	797,722	(82,911)	2,332,830	2,332,830	0	(789,987)	1,542,843
Land Charges New Burdens Reserve	34,356	0	0	34,356	34,356	0	0	34,356	34,356	0	0	34,356
Grounds Maintenance Reserve	82,033	0	(41,875)	40,158	40,158	0	(40,158)	0	0	0	0	0
Cultural & Related - Sport	4,713	0	0	4,713	4,713	0	0	4,713	4,713	0	0	4,713
Environment - Community Safety	157,610	9,164	(86,835)	79,939	79,939	0	0	79,939	79,939	0	0	79,939
Planning & Development - Econ Dev	29,921	73,247	(8,440)	94,728	94,728	0	(50,000)	44,728	44,728	0	0	44,728
Transport	70,148	0	(1,402)	68,746	68,746	0	(17,613)	51,133	51,133	0	0	51,133
Housing	12,826	76,220	0	89,046	89,046	0	0	89,046	89,046	0	0	89,046
Corporate	36,511	50,413	(12,095)	74,829	74,829	0	(19,131)	55,698	55,698	0	(5,000)	50,698
Business Rate Retention Scheme S106	0	667,434	0	667,434	667,434	0	(667,434)	0	0	0	0	0
New Homes Bonus/Infrastructure	2,539,521	0	(97,855)	2,441,666	2,441,666	0	(24,337)	2,417,329	2,417,329	0	0	2,417,329
Leisure Centre Reserve	0	0	0	0	0	0	0	0	0	577,682	(6,440)	571,242
Homelessness	0	0	0	0	0	70,190	(70,190)	0	0	70,190	(20,810)	49,380
Planning Specialist Reserve	80,419	0	(80,419)	0	0	0	0	0	0	0	0	0
Commercial Invest to Save	0	0	0	0	0	0	0	0	0	27,900	(27,900)	0
	0	0	0	0	0	0	0	0	0	20,000	0	20,000
	4,895,303	1,774,184	(602,003)	6,067,484	6,067,484	1,190,018	(1,390,893)	5,866,609	5,866,609	740,772	(1,086,865)	5,520,516
General Fund Balance	1,796,930	0	0	1,796,930	1,796,930	0	0	1,796,930	1,796,930	0	0	1,796,930
Total Reserves	6,692,233	1,774,184	(602,003)	7,864,414	7,864,414	1,190,018	(1,390,893)	7,663,539	7,663,539	740,772	(1,086,865)	7,317,446

STATEMENT OF RESERVES - 2013/14 - 2017/18

	2016/17				2017/18			
	Opening Balance 1 April	Transfers to Reserve	Contributions from Reserve	Forecast Balance 31 Mar	Opening Balance 1 April	Transfers to Reserve	Contributions from Reserve	Forecast Balance 31 Mar
	£	£	£	£	£	£	£	£
District Elections	32,645	22,000	0	54,645	54,645	22,000	0	76,645
HPDG	0	0	0	0	0	0	0	0
Asset Management	251,655	0	0	251,655	251,655	0	0	251,655
Organisational Change Reserve	267,809	0	(39,321)	228,488	228,488	0	0	228,488
Virtual Storage Solution	13,000	13,000	0	26,000	26,000	13,000	0	39,000
Housing Conditions Survey	0	10,000	0	10,000	10,000	10,000	0	20,000
Surplus Savings Reserve	1,542,843	0	(1,542,843)	0	0	0	0	0
Land Charges New Burdens Reserve	34,356	0	0	34,356	34,356	0	0	34,356
Grounds Maintenance Reserve	0	0	0	0	0	0	0	0
Cultural & Related - Sport	4,713	0	0	4,713	4,713	0	0	4,713
Environment - Community Safety	79,939	0	0	79,939	79,939	0	0	79,939
Planning & Development - Econ Dev	44,728	0	0	44,728	44,728	0	0	44,728
Transport	51,133	0	0	51,133	51,133	0	0	51,133
Housing	89,046	0	0	89,046	89,046	0	0	89,046
Corporate	50,698	0	0	50,698	50,698	0	0	50,698
Business Rate Retention Scheme S106	2,417,329	0	0	2,417,329	2,417,329	0	0	2,417,329
New Homes Bonus/Infrastructure	571,242	692,852	(6,440)	1,257,654	1,257,654	682,622	(6,440)	1,933,836
Leisure Centre Reserve	49,380	70,190	0	119,570	119,570	0	0	119,570
Homelessness	0	0	0	0	0	0	0	0
Planning Specialist Reserve	0	0	0	0	0	0	0	0
Commercial Invest to Save	20,000	0	0	20,000	20,000	0	0	20,000
	5,520,516	808,042	(1,588,604)	4,739,954	4,739,954	727,622	(6,440)	5,461,136
General Fund Balance	1,796,930	0	0	1,796,930	1,796,930	0	0	1,796,930
Total Reserves	7,317,446	808,042	(1,588,604)	6,536,884	6,536,884	727,622	(6,440)	7,258,066

Reserves purpose

District Elections	To fund four yearly elections. Managed by the Returning Officer.
HPDG	To fund additional planning costs. Managed by the Planning Manager. Once spent, reserve to be removed
Asset Management	To fund Asset Management planned work. Managed by the Chief Executive. Reviewed annually.
Change Management	To support the organisational change process for the Council. Managed by the Chief Executive. There is no minimum level.
Virtual Storage Solution	To fund five yearly refresh. Managed by the ICT Manager. Balance every 5 years must meet predicted refresh cost
Housing Conditions Survey	To fund five yearly survey. Managed by the Housing Manager. Balance every 5 years must meet survey cost
Surplus Savings Reserve	To hold savings realised, and to release to fund budget gaps. Managed by the Chief Executive. There is no minimum balance.
Land Charges New Burdens Reserve	To provide support funding as a result of removal of loss to charge fees for personal searches. Managed by Legal Manager. Balance to be reviewed annually
Grounds Maintenance Reserve	Funding provided to the Council, but spend delayed. Managed by the Open Spaces Manager. No minimum balance
Cultural & Related - Sport	To provide funding for projects, including the Community Sports Network. Managed by the Community and Leisure Manager. There is no minimum balance.
Environment - Community Safety	To fund projects including community safety, neighbourhood panels, and other environmental issues. Managed by the Community and Leisure Manager. There is no minimum balance.
Planning & Development - Econ Dev	To fund projects including lifelong learning and community projects. Managed by the Principal Community & Leisure Services Officer. There is no minimum balance
Transport	To fund projects including shopmobility and Littleport Station car park. Managed by the Corporate Unit Manager. There is no minimum balance.
Housing	To fund projects including child protocol and Travellers sites. Managed by the Director (Regulatory Services). There is no minimum balance.
Corporate	To fund costs such as insurance and training. Managed by the Financial Services Manager. There is no minimum balance.
Business Rate Retention Scheme	No longer required
S106	To fund projects as stipulated by s106 agreements. Managed by the Corporate Unit Manager. There is no minimum balance.
New Homes Bonus/Infrastructure	A proportion of New Homes Bonus not built into the base budget, to be used to fund projects. Managed by the Corporate Unit Manager. There is no minimum balance.
Leisure Centre Reserve	To fund costs associated with new leisure provision. Managed by the Community and Leisure Manager. There is no minimum balance.
Homelessness	To fund homelessness initiatives. Managed by the Director (Regulatory Services). There is no minimum balance.
Planning Specialist Reserve	To fund specialist planning advice as and when required. Managed by the Director (Regulatory Services). There is no minimum balance.
Commercial Invest to Save	To fund Invest to Save expenditure on Commercial schemes. Managed by the Chief Executive.
General Fund Balance	A minimum 10% of net budget held for real emergencies. The remainder held pending new MTFS to be developed. Managed by the Financial Services Manager. Minimum balance £1 million.

Capital Programme 2014/15 to 2017/18

CAPITAL BUDGET	Ref	Revised Budget 14/15 £	Budget 15/16 £	Budget 16/17 £	Budget 17/18 £
<u>REGULATORY AND SUPPORT SERVICES</u>					
Reception Refurbishment, The Grange	XP426	3,547			
Payment Card Industry Data Security Standard	XP580	13,300			
Replacement of Existing CRM System	New	22,500			
Recycling and Organics Collection	XP411	91,661			
Conservation Area Schemes - 2nd round	XP108	28,494			
Southern Link Road	XP454	41,000			
Mandatory Disabled Facilities Grants	XN004	489,000	386,000	386,000	386,000
Empty Properties, Discretionary DFGs, Minor Works, Home Repair Asst.	XN002/5/6/7	188,000	75,000	75,000	75,000
Empty Properties, Littleport	XN008	15,092			
Subtotal	Subtotal	892,594	461,000	461,000	461,000
<u>COMMERCIAL SERVICES</u>					
Ely Country Park	XP502	133,000			
Vehicle Etc Replacements	XP093	29,000	29,000	29,000	29,000
Leisure Centre- Next Stage Funding		70,000	25,000		
Commuter Car Park			795,000		
Subtotal		162,000	849,000	29,000	29,000
Total		1,054,594	1,310,000	490,000	490,000

Reception Refurbishment, The Grange

Final costs for Sanctuary Hereward (SHHA) shared reception/refurbishment. Contribution from SHHA received 2010/11.

Payment Card Industry Data Security Standard (PCI DSS)

Upgrade required to achieve Standard (PCI DSS), meaning the public can trust the council with their payment card information.

Replacement of Existing Customer Relationship Management System

Replacement of existing customer relationship management system, The project scope allows for a standalone system, integration with other systems is not included in this budget.

Recycling & Organics Collection Service

This scheme will change both recycling and organics collection services to wheeled bins, whilst retaining weekly black sack collections for a minimum 5 year period. It will allow expansion of the range of materials collected for recycling to include plastic bottles, food containers and drinks cartons, also allowing transfer of cardboard from organics collections to recycling. The budget above is to purchase vehicles and wheelie bins.

Conservation Area Schemes - 2nd round

This scheme is led by Ely Perspective for public realm enhancements in the Steeple Row area. The work in 2013-2014 is for a bin store, the remaining balance is to secure a suitable scheme in 2014-2015 in this historically sensitive location.

Southern Link Road

Helping to fund Cambridgeshire County Council's development of proposals for Ely Rail Crossing. The budget is from funding from Local Public Service Agreement Reward Grant (LPSA) received in 2012/13 and 2013/14. It is anticipated that spend has now ended on this scheme.

Travellers' Sites (Burwell and Earith)

The work is to cover costs of new windows and doors. This is grant funded.

Mandatory Disabled Facilities Grants

Provided to enable disabled people, including children, to remain in their own home. Due to an ageing population the demand for this type of grant is likely to increase and capital funding will need to continue to enable the Council to meet this statutory function. Part grant funded.

Empty Properties, Discretionary DFGs, Minor Works & Home Repair Asst.

Grant provided to owner occupiers on an income related benefit to carry out essential repairs and energy efficiency work to their homes to ensure that they meet the decent homes standard. This grant takes two forms, one a small non-repayable grant and the other, where more extensive works are needed, a repayable loan.

Empty Properties Littleport

This scheme is to provide home improvement/renovation grants and loans for empty properties. The original scope of the project was for Littleport, but this has now been extended to Soham

Ely Country Park

This scheme is for work at Ely Country park which includes improvements to play area, new picnic table, cycle park and rain shelter. This work is funded from S106. The remaining balance of the project, £17,000 is included in the revenue budget

Vehicle Replacements

Vehicle replacement (excludes recycling project vehicles). Funded from revenue and income from sales.

Leisure Centre- Next Stage Funding

This funding is to facilitate the design and development of the leisure facility to RIBA Stage C

Commuter Car Park

Extension of Angel Grove commuter car park. Previously considered by the Asset Development Sub-committee on 8 December 2014 with a business plan to be considered by the Commercial Services Committee before funding is released.

Capital Resources Forecast	2014/15	2015/16	2016/17	2017/18
	£	£	£	£
Balance Brought Forward	1,956,262	1,439,498	617,498	386,498
Add receipts from Sales of Assets	30,000	30,000	30,000	20,000
Add revenue contribution	124,000	29,000	29,000	29,000
Less Capital Receipts Applied	(670,764)	(881,000)	(290,000)	(290,000)
Capital Reserves Carried Forward	1,439,498	617,498	386,498	145,498

SOURCES OF FINANCING	Budget	Budget	Budget	Budget
	14/15	15/16	16/17	17/18
	£	£	£	£
Revenue Contribution	124,000	29,000	29,000	29,000
Grants/Contributions	354,830	200,000	200,000	200,000
Capital Reserves	575,764	1,081,000	261,000	261,000
Total	1,054,594	1,310,000	490,000	490,000

Housing & Planning Delivery Grant Review

	Actual 2013/14	Forecast 2014/15	Projection 2015/16 £
Staff (Revenue)			
Devt Services Support Asst DPE 70	10,246	10,246	0
Infrastructure Programme Manager	18,400	26,408	0
Team Leader Dev Control (Agency) J Doe	8,028	0	0
Planning Officer Agency E Fosker	12,956	0	0
Planning Officer Fixed Term S Jackson	17,152	17,151	0
total	66,782	53,805	0
Ongoing Costs (Revenue)			
Planning Public Access - Ongoing	16,000	16,000	16,000
Biological Records Centre	3,120	3,000	3,120
Archaeological SLA	5,150	0	0
Planning Consultants	15,500	5,500	4,608
Local Plans Consultants	4,000	80,000	0
Econ Dev Apprenticeships	8,000	8,000	0
Econ Dev Promotions (Business Marketing)	5,000	5,000	0
Econ Dev Consultants	2,000	2,000	0
Strategic Housing Market Assessment	9,000	9,000	0
Microfilming machine	0	5,000	0
Planning Appeal potential costs	0	100,000	0
total	67,770	233,500	23,728
Recessionary Cover (Revenue)			
Cover Recessionary Shortfall in Planning Fees	0	26,057	0
total	0	26,057	0
Capital			
DC/BC Online/CRM/DMS Integration	0	18,206	0
total	0	18,206	0
Total Revenue Programme	134,552	313,362	23,728
Total Capital Programme	0	18,206	0
(Surplus) / Deficit Brought Forward	(489,848)	(355,296)	(23,728)
(Surplus) / Deficit In Year	134,552	331,568	23,728
(Surplus) / Deficit Carried Forward	(355,296)	(23,728)	0